Mamele'awt Qweesome Housing Society
Financial Statements
For the 9 Months ended December 31, 2020

Mamele'awt Qweesome Housing Society
Balance Sheet As at 12/31/2020

	MQHS	Waterstone	To'o	RNH	Yalestone	Total
ASSET						
BANK - Operating						
Bank - Operating	474,194.83	596,799.81	31,513.17	442,600.77	227,477.35	1,772,585.93
Due to/from Operating	-	-	-	-1,435,889.08	-	-1,435,889.08
Global Wages Clearing Account	40,234.24	-	-	-	-	40,234.24
Rent Deposits Clearing	-19,986.00	-10,610.00	-4,960.00	-	-	-35,556.00
Bank - Damage Deposits	33,337.32	50,500.00	11,186.57	570.05	28,000.00	123,593.94
Bank - Replacement Reserves	935,735.05	116,528.88	304,459.13	-	-	1,356,723.06
Trust Account	-	465,073.53	-	-	-	465,073.53
	1,463,515.44	1,218,292.22	342,198.87	-992,718.26	255,477.35	2,286,765.62
BANK - FDR Operating						
Bank - Development Operational	-	-	-	434,079.31	-	434,079.31
Due to/from Operating	-	-	-	677,430.69	-	677,430.69
	-	-	-	1,111,510.00	-	1,111,510.00
BANK - Future Development Reserve						
Bank - Future Development Reserve	-	-	-	522,609.73	-	522,609.73
Due to/from Operating	-	-	-	758,458.39	-	758,458.39
BANK - Future Development Reserve	-	-	-	1,281,068.12	-	1,281,068.12
Accounts Receivable						
Accounts Receivable (See Note 1)	44,073.00	-	1,603.97	798.46	-	46,475.43
Accrued Accounts Receivable (See Note 2)	-	-	-	3,056.69	-	3,056.69
Accounts Receivable - AHMA Subsidy	165,682.98	-	-	-	-	165,682.98
Petty Cash & Advances	2,756.94	-	-	-	-	2,756.94
Accounts Receivable - Tenant	5,293.68	6,379.10	-397.08	-	-604.00	10,671.70
GST Recevable 100%	70,644.16	-	909.14	74.60	292.93	71,920.83
GST Recevable 50%	-	215.76	-	-	-	215.76
GST Claims Submitted	-72,584.42	2,399.16	-	52,362.11	-29,439.11	-47,262.26
Accounts Receivable	215,866.34	8,994.02	2,116.03	56,291.86	-29,750.18	253,518.07
Intercompany Transfers						
Due from Waterstone Bank	-	-211,343.84	-	211,343.84	-	-
Due from Yalestone Bank	-	-	-	639,692.48	-639,692.48	-
Intercompany due to/from	168.53	-	-	-	-	168.53
Accounts Payable	-	-	-	-	-	-
Accounts Receivable	-	-	-	-	-	-
GST Receivable Waterstone	13,655.95	-437,114.79	-	92,608.26	372,746.64	41,896.06
GST Payment Claims Clearing	-	-	-	-1,198.20	-	-1,198.20
Intercompany Transfers	13,824.48	-648,458.63	-	942,446.38	-266,945.84	40,866.39
Other Current Assets						
Prepaid Expenses (See Note 3)	177,885.62	29,482.30	7,830.00	-	35,046.26	250,244.18
Other Current Assets	177,885.62	29,482.30	7,830.00	-	35,046.26	250,244.18
Capital Assets						
Land	2,026,259.94	1,253,045.95	382,500.00	1,053,027.32	1,896,006.07	6,610,839.28
Building	7,705,635.40	19,580,347.93	2,932,333.99	95,208.45	-	30,313,525.77
Amortization - Building	-5,040,573.76	-396,150.64	-1,126,177.64	-13,329.18	-	-6,576,231.22
Construction WIP	-	-	-	4,414,858.58	14,567,682.99	18,982,541.57
Deferred Costs - Hope Holdback	-	-	-	-1,028,021.03	-	-1,028,021.03
Equipment	648,378.11	-	-	-	-	648,378.11
Amortization - Equipment	-29,261.44	-	-	-	-	-29,261.44
Vehicles	93,414.00	-	-	-	-	93,414.00
Amortization - Vehicles	-28,024.20	-	-	-	-	-28,024.20
Capital Assets	5,375,828.05	20,437,243.24	2,188,656.35	4,521,744.14	16,463,689.06	48,987,160.84
TOTAL ASSET	7,246,919.93	21,045,553.15	2,540,801.25	6,920,342.24	16,457,516.65	54,211,133.22

	MQHS	Waterstone	To'o	RNH	Yalestone	Total
LIABILITY						
Current Liabilities						
Suspense	-	-	-	-	-	-
Accounts Payable (See Note 5)	5,413.53	3,819.68	4,794.19	470.40	6,535.09	21,032.89
GST Payable to BC Housing	-	-	-	-	-278.22	-278.22
Accrued Accounts Payable (See Note 6)	19,974.00	78,336.19	9,975.00	20,000.00	11,374.94	139,660.13
Accounts Payable - AHMA Subsidy	-	-	9,879.77	-	-	9,879.77
Visa Payable	15,538.88	-	-	-	-	15,538.88
Accrued Interest	38,700.00	-	-	-	-	38,700.00
Accrued Mortgage Payable	349,181.18	81,323.28	16,852.61	-	-	447,357.07
Worksafe BC	-	-	-	-	-	-
Current Liabilities	428,807.59	163,479.15	41,501.57	20,470.40	17,631.81	671,890.52
Other Current Liabilites						
Deferred Revenue (See Note 4)	91,700.58	-	18,698.00	-	-	110,398.58
Deferred Capital Costs	662,795.44	36,963.83	-	4,375,421.45	14,568,969.45	19,644,150.17
Deferred Revenue - Hope Holdback	-	-	-	-1,028,021.03	-	-1,028,021.03
Other Current Liabilities	754,496.02	36,963.83	18,698.00	3,347,400.42	14,568,969.45	18,726,527.72
Damage Deposits						
Damage Deposit Fund MQHS	33,337.32	50,500.00	11,186.57	570.05	28,000.00	123,593.94
Damage Deposits	33,337.32	50,500.00	11,186.57	570.05	28,000.00	123,593.94
Replacement Reserve Fund						
Replacement Reserve	883,361.54	68,520.00	299,108.69	-	-	1,250,990.23
Current Replacement Reserve	54,224.01	47,790.00	14,526.00	-	-	116,540.01
Interest earned on RR Fund	6,698.37	218.88	1,446.71	-	-	8,363.96
Current Year RR Expenditures	-8,548.87	-	-10,622.27	-	-	-19,171.14
Replacement Reserve Fund	935,735.05	116,528.88	304,459.13	-	-	1,356,723.06
Fuutre Development Reserve Operating						
Future Development Reserve Operating	-	-	-	1,096,460.82	-	1,096,460.82
FDOR Current Year Interst	-	-	-	15,049.18	-	15,049.18
	-	-	-	1,111,510.00	-	1,111,510.00
Fuutre Development Reserve						
Future Development Reserve	-	-	-	1,266,416.62	-	1,266,416.62
FDOR Current Year Interst	-	-	-	14,651.50	-	14,651.50
	-	-	-	1,281,068.12	-	1,281,068.12
Mortgages						
Mortgage	3,128,391.53	4,560,597.43	2,080,391.40	-	-	9,769,380.36
Current Portion of Mortgage	-349,181.18	-81,323.28	99,211.07	-	-	-331,293.39
Mortgages	2,779,210.35	4,479,274.15	2,179,602.47	-	-	9,438,086.97
Other Long Term Liabilities						
BCH/AHMA Forgivable Mortgage	2,088,268.22	11,300,000.00	-	-	-	13,388,268.22
BCH/AHMA Forgivable Mortgage	-146,178.78	-	-	-	-	-146,178.78
Other Long Term Debt	1,942,089.44	11,300,000.00	-	-	-	13,242,089.44
TOTAL LIABILITY	6,873,675.77	16,146,746.01	2,555,447.74	5,761,018.99	14,614,601.26	45,951,489.77
EQUITY						
Opening Balance Equity/Capital Assets	31,582.97	5,297,996.49	-9,330.10	1,090,362.10	1,898,966.64	8,309,578.10
Retained Earnings	199,914.05	-362,963.16	0.51	-78,032.48	-	-241,081.08
Surplus/Deficit Payable to AHMA	-39,939.00	-	-	-	-	-39,939.00
Loan Forgiveness Reserve	-	-	-	95,208.45	-	95,208.45
Current Earnings	181,686.14	-36,226.19	-5,316.90	51,785.18	-56,051.25	135,876.98
Total Equity	373,244.16	4,898,807.14	-14,646.49	1,159,323.25	1,842,915.39	8,259,643.45
LIABILITIES AND EQUITY	7,246,919.93	21,045,553.15	2,540,801.25	6,920,342.24	16,457,516.65	54,211,133.22

Mamele'awt Qweesome
For the 9 Months ended December 31, 2020

Note 1: Accounts Receivable		Opening	Debit	Credit	Balance
BC Housing Commission	RNH Riverstone	1,103,940.10	-	- 1,103,141.64	798.46
Aboriginal Headstart of BC	MQHS-AHS	-	14,073.00	-	14,073.00
Aboriginal Headstart of BC	MQHS-Covid19	30,000.00	-	-	30,000.00
Government of Canada - GST	MQHS-AHS	-	1,603.97	-	1,603.97
		1,133,940.10	15,676.97	- 1,103,141.64	46,475.43

Note 2: Accrued Accounts Rec.		Opening	Debit	Credit	Balance
BC Housing	RNH Riverstone	3,056.69	-	-	3,056.69
		-	-	-	-
		3,056.69	-	-	3,056.69

Note 3: Prepaid		Opening	Debit	Credit	Balance	
Insurance - Marsh	Waterstone	34,396.00	-	- 4,913.70	29,482.30	$58,964.50/12 = $4,913.70 per month July 1
Insurance - Marsh	Yalestone	40,887.30	-	- 5,841.04	35,046.26	$70,092.50/12 = $5,841.04 per month July 1
Insurance - Marsh	To'o	9,135.00	-	- 1,305.00	7,830.00	$15,660.00/12 = $1,305.00 per month July 1
Insurance - Marsh	MQHS Phase 1	17,756.30	-	- 1,676.87	16,079.43	$20,122.50/12 = $1,676.87 per month July 1
Insurance - Marsh	MQHS Phase 2	5,584.46	-	- 558.95	5,025.51	$6,707.50/12 = $558.95 per month July 1
Insurance - Marsh	MQHS Phase 3	35,377.11	-	- 3,640.25	31,736.86	$43,683.00/12 = $3,640.25 per month July 1
Insurance - Marsh	Patten	9,461.86	-	- 946.95	8,514.91	$11,363.50.00/12 = $946.95 per month July 1
Prepaid Property Tax	MQHS	116,528.91	-	-	116,528.91	
		269,126.94	-	- 18,882.76	250,244.18	

Note 4: Deferred Revenue		Opening	Debit	Credit	Balance	
AHMA	TOO	- 18,698.00	-	-	- 18,698.00	Prepaid each month
Fraser Health	MQHS HLW	- 5,128.58	-	-	- 5,128.58	Prepaid each month
Aboriginal Headstart of BC	MQHS AHS	- 24,990.00	24,990.00	-	-	
Public Health Agency	MQHS F4N	- 8,657.00	27,137.00	- 105,052.00	- 86,572.00	
		- 57,473.58	52,127.00	- 105,052.00	- 110,398.58	

Mamele'awt Qweesome
For the 9 Months ended December 31, 2020

Note 5: Accounts Payable		Total	Current	31 to 60	61 to 90	91+
Autumn House	Yalestone	4,000.00	4,000.00	-	-	-
Colwin Connect Ltd	Yalestone	557.61	557.61	-	-	-
Hansen Indirect Tax Inc.	Yalestone	1,890.00	1,890.00	-	-	-
Rona Inc.	Yalestone	87.48	87.48	-	-	-
Cloverdale Paint Inc.	TOO	191.51	191.51	-	-	-
District of Mission	Too	1,822.81	1,822.81	-	-	-
Nielson's Home & Yard Improvem	TOO	1,598.62	1,598.62	-	-	-
North West Property Maintenanc	TOO	1,181.25	1,181.25	-	-	-
Barry's Lawn Care	Vaterstone	542.50	542.50	-	-	-
Fraser Valley Building Supplies	Vaterstone	23.23	23.23	-	-	-
LPI Mechanical (West) Inc	Vaterstone	220.50	220.50	-	-	-
Rona Inc.	Vaterstone	39.19	39.19	-	-	-
Shiny Power Wash	Vaterstone	2,994.26	2,994.26	-	-	-
James B. Myers Law Corporation	RNH	470.40	-	470.40	-	-
Duck Carpet Cleaning	MQHS	315.00	315.00	-	-	-
Elite Fire Protection	MQHS	249.90	-	-	249.90	-
Francis, Krista	MQHS	891.00	891.00	-	-	-
Fraser Valley Building Supplies	MQHS	24.78	24.78	-	-	-
Harker, Tyla	MQHS	1,049.00	1,049.00	-	-	-
Horton, Susan	MQHS	621.50	621.50	-	-	-
Leon, Kristine	MQHS	1,020.00	1,020.00	-	-	-
Leppington, Charles	MQHS	180.00	180.00	-	-	-
Next Hop Solutions Inc.	MQHS	885.94	885.94	-	-	-
Nielsen's Home & Yard Improvem	MQHS	525.15	525.15	-	-	-
North Western Property Mainten	MQHS	1,837.50	1,837.50	-	-	-
O'Donnel, Shawn	MQHS	715.00	715.00	-	-	-
Pitney Bowes	MQHS	175.35	175.35	-	-	-
Pitney Works	MQHS	315.27	315.27	-	-	-
Shaw Business	MQHS	179.25	179.25	-	-	-
Sto:lo Nation	MQHS	- 4,552.09	- 4,552.09	-	-	-
Tap to Drain Plumbing Services Lt	MQHS	- 75.40	-	-	-	- 75.40
Worksafe BC	MQHS	1,056.38	1,056.38	-	-	-
		21,032.89	20,387.99	470.40	249.90	- 75.40

Note 6: Accrued Payables		Opening	Debit	Credit	Balance	
Audit	Waterston	- 13,336.00	-	- 1,667.00	- 15,003.00	Audit $20,000/12 $1,667 per month
GST Arrears & Penalty	Waterston	- 63,333.19	-	-	- 63,333.19	
Audit	Yalestone	- 10,833.28	-	- 541.66	- 11,374.94	Audit $6,500/12 = $541.66 per month
Audit	To'o	- 9,500.00	-	- 475.00	- 9,975.00	Audit $5,700/12 = $475.00 per month
Audit	RNH	- 20,000.00	-	-	- 20,000.00	Audit March 31 2020
Audit	MQHS	- 16,088.00	-	- 3,886.00	- 19,974.00	Audit $46,632/12 = $3,886.00 per month
		- 133,090.47	-	- 6,569.66	- 139,660.13	

Mamele'awt Qweesome
Program Summary
For the 9 Months ended December 31, 2020

		Revenue	Expense	Net Surplus/Deficit	Budget
Administration	0100	40,009.18	48,846.35	- 8,837.17	19,624.00
Covid 19	0150	28,523.99	29,070.86	- 546.87	15,860.00
Community Grant	0160	17,325.00	12,240.86	5,084.14	24,750.00
MQHS Phase 1	0200	246,168.47	260,910.76	- 14,742.29	359,084.00
MQHS Phase 2	0210	96,432.57	82,899.74	13,532.83	125,923.00
MQHS Phase 3	0220	615,692.96	621,911.81	- 6,218.85	894,315.00
MQHS Phase 5 Patten	0240	88,519.54	77,537.46	10,982.08	113,136.00
Future Four Nations	0400	245,628.00	233,846.22	11,781.78	332,200.00
Future Four Nations - Other	0405	33,071.55	6,826.70	26,244.85	-
AHS Daycare	0410	366,323.00	243,764.42	122,558.58	500,000.00
AHS Daycare - Other	0415	-	-	-	-
AHS Daycare Covid19 ER	0425	30,000.00	6,266.51	23,733.49	30,000.00
CAPC	0420	57,939.53	53,643.57	4,295.96	70,294.00
Capital Renewal	0500	717.61	6,900.00	- 6,182.39	-
Waterstone	Waterstone	534,046.62	570,272.81	- 36,226.19	731,837.00
To'o	To'o	265,313.28	270,630.18	- 5,316.90	354,831.78
RNH	RNH	7,653,357.39	7,601,572.21	51,785.18	-
Yalestone	Yalestone	1,622,912.84	1,678,964.09	- 56,051.25	-
		11,941,981.53	11,806,104.55	135,876.98	3,571,854.78

Mamele'awt Qweesome - Consolidated
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	Yd. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4050	Aborginal Headstart of BC	39,063.00	39,063.00	-	394,073.00	394,073.00	-	530,000.00	135,927.00
4100	BC Housing (AHMA)	103,974.22	114,276.00	10,301.78	9,931,198.83	862,921.00	(9,068,277.83)	1,205,751.00	(8,725,447.83)
4110	Donations	3,000.00	-	(3,000.00)	3,480.00	-	(3,480.00)	-	(3,480.00)
4140	Fraser Heallth	5,315.67	5,191.00	(124.67)	49,459.53	46,719.00	(2,740.53)	62,294.00	12,834.47
4170	Grants - Other	-	-	-	26,125.00	32,750.00	6,625.00	32,750.00	6,625.00
4200	Interest	1,755.22	369.00	(1,386.22)	8,044.25	3,321.00	(4,723.25)	4,430.00	(3,614.25)
4500	Public Health Agency of Canada	27,137.00	27,137.00	-	245,628.00	245,628.00	-	332,200.00	86,572.00
4550	Province of BC - CCOF	1,600.49	-	(1,600.49)	908.10	-	(908.10)	-	(908.10)
4580	Rental Recovery	2,500.00	2,500.00	-	22,500.00	22,500.00	-	30,000.00	7,500.00
4590	Revenue - Other	2,250.00	500.00	(1,750.00)	108,017.05	11,011.78	(97,005.27)	12,511.78	(95,505.27)
4700	Sto;lo Nation	3,856.40	-	(3,856.40)	12,954.68	-	(12,954.68)	-	(12,954.68)
4900	Tenant - Laundry	856.34	870.00	13.66	3,145.07	7,830.00	4,684.93	10,440.00	7,294.93
4910	Tenant - Parking	810.00	400.00	(410.00)	4,100.00	3,600.00	(500.00)	4,800.00	700.00
4920	Tenant - Storage	600.00	555.00	(45.00)	5,055.00	4,995.00	(60.00)	6,660.00	1,605.00
4970	Tenant - Rent	146,066.00	118,589.00	(27,477.00)	1,127,293.02	1,067,301.00	(59,992.02)	1,423,073.00	295,779.98
4975	Tenant - Vacancy Loss	-	(2,223.00)	(2,223.00)	-	(20,007.00)	(20,007.00)	(26,674.00)	(26,674.00)
		338,784.34	########## #	(31,557.34)	11,941,981.53	2,682,642.78	(9,259,338.75)	3,628,235.78	(8,313,745.75)
	Service Delivery								
5010	Global Wage Recovery	-	(4,001.00)	(4,001.00)	(9,973.37)	(36,009.00)	(26,035.63)	(48,009.00)	(38,035.63)
5015	Administation Overhead	1,596.48	-	(1,596.48)	21,496.48	-	(21,496.48)	-	(21,496.48)
		1,596.48	(4,001.00)	(5,597.48)	11,523.11	(36,009.00)	(47,532.11)	(48,009.00)	(59,532.11)
	General Administration Costs								
5110	Audit	6,569.66	6,028.00	(541.66)	62,091.94	54,252.00	(7,839.94)	72,351.00	10,259.06
5120	Advertising	-	-	-	1,392.47	-	(1,392.47)	-	(1,392.47)
5170	Banking Fees	45.00	205.00	160.00	1,615.79	1,845.00	229.21	2,460.00	844.21
5190	Communication (Phone/Cell/Internet)	2,113.43	1,651.00	(462.43)	21,840.36	14,859.00	(6,981.36)	19,808.00	(2,032.36)
5465	Legal Fees	1,800.00	-	(1,800.00)	3,365.67	-	(3,365.67)	-	(3,365.67)
5500	Office Supplies & Services	1,738.79	1,109.00	(629.79)	9,771.31	9,981.00	209.69	13,304.00	3,532.69
5750	Postage & Courier	477.66	-	(477.66)	1,162.64	-	(1,162.64)	-	(1,162.64)
5780	Printing & Photocopying	-	-	-	956.25	-	(956.25)	-	(956.25)
5800	Prior Year Recovery/Expense	-	-	-	(8,844.27)	-	8,844.27	-	8,844.27
		12,744.54	8,993.00	(3,751.54)	93,352.16	80,937.00	(12,415.16)	107,923.00	14,570.84
	Building/Facility Expense								
6010	Alarm & Security	53.49	-	(53.49)	723.62	-	(723.62)	-	(723.62)
6200	Insurance	18,882.76	10,715.00	(8,167.76)	146,789.36	96,435.00	(50,354.36)	128,595.00	(18,194.36)
6250	Landscaping	689.13	1,565.00	875.87	24,627.83	14,085.00	(10,542.83)	18,781.00	(5,846.83)
6600	Mortgage	66,860.94	69,856.12	2,995.18	602,288.23	628,705.08	26,416.85	838,270.00	235,981.77
6700	Property Tax	16,431.00	20,525.00	4,094.00	143,785.17	155,554.00	11,768.83	217,133.00	73,347.83
6730	Service Contract	4,672.86	4,583.00	(89.86)	42,687.42	41,247.00	(1,440.42)	55,000.00	12,312.58
6750	Rent - Program	2,500.00	2,500.00	-	22,500.00	22,500.00	-	30,000.00	7,500.00
6755	Rental	4,552.09	3,928.00	(624.09)	43,539.44	35,352.00	(8,187.44)	47,136.00	3,596.56
6800	Repairs & Maintenance	11,967.36	14,726.00	2,758.64	117,167.76	132,534.00	15,366.24	176,712.00	59,544.24
6850	Replacement Reserve Expense	12,948.67	12,948.67	-	116,540.01	116,540.01	-	155,385.00	38,844.99
6900	Utilities	7,991.64	7,262.00	(729.64)	54,889.12	65,358.00	10,468.88	87,147.00	32,257.88
6920	Utility - Water & Sewer	1,822.81	3,100.00	1,277.19	48,090.29	27,900.00	(20,190.29)	37,195.00	(10,895.29)
6930	Utiliiy - Garbage & Recycling	71.07	1,492.00	1,420.93	19,314.01	13,428.00	(5,886.01)	17,902.00	(1,412.01)
		149,443.82	153,200.79	3,756.97	1,382,942.26	1,349,638.09	(33,304.17)	1,809,256.00	426,313.74
	Office Equipment Expenses								
7200	Computer & IT Maintenance	1,940.48	1,250.00	(690.48)	11,307.58	11,250.00	(57.58)	15,000.00	3,692.42
7220	Computer & Equipment Purchase	-	-	-	7,011.41	4,625.00	(2,386.41)	4,625.00	(2,386.41)
7400	Equipment Leases (Copiers)	741.94	315.00	(426.94)	2,263.24	2,835.00	571.76	3,780.00	1,516.76
7700	Equipment/Furniture Purchase	-	83.00	83.00	(5,672.26)	747.00	6,419.26	1,000.00	6,672.26
7900	Software Purchase & Upgrade	-	260.00	260.00	2,584.70	2,340.00	(244.70)	3,120.00	535.30
7980	Vehicle/Bus Repair	-	83.00	83.00	748.37	747.00	(1.37)	1,000.00	251.63
		2,682.42	1,991.00	(691.42)	18,243.04	22,544.00	4,300.96	28,525.00	10,281.96
	Variable Program Expenses								
8010	Bad Debts	-	100.00	100.00	-	900.00	900.00	1,200.00	1,200.00
8050	Board Expenses	100.76	333.00	232.24	4,967.76	2,997.00	(1,970.76)	4,000.00	(967.76)
8100	Client - Transportation	108.86	417.00	308.14	530.13	3,753.00	3,222.87	5,000.00	4,469.87
8250	Contractors	-	-	-	3,625.00	3,740.00	115.00	3,740.00	115.00
8300	Facilitator	345.29	68.00	(277.29)	648.46	612.00	(36.46)	816.00	167.54
8340	Fieldtrips	-	167.00	167.00	-	1,503.00	1,503.00	2,000.00	2,000.00
8350	Honorariums	625.00	1,501.00	876.00	1,500.00	13,509.00	12,009.00	18,012.00	16,512.00
8450	License, Fees & Memberships	250.00	326.00	76.00	1,804.82	2,934.00	1,129.18	3,901.00	2,096.18
8660	Professional Fees	-	-	-	8,500.00	8,500.00	-	8,500.00	-
8700	Program Food & Nutrition Costs	1,527.49	916.00	(611.49)	9,549.76	13,244.00	3,694.24	16,000.00	6,450.24
8750	Program Materials & Supplies	2,234.24	750.00	(1,484.24)	12,514.15	10,750.00	(1,764.15)	13,000.00	485.85
8780	Resource Materials	-	167.00	167.00	137.80	1,503.00	1,365.20	2,000.00	1,862.20
8790	Tenant Engagement	335.00	-	(335.00)	335.00	-	(335.00)	-	(335.00)
8800	Training - PAC	-	125.00	125.00	-	1,125.00	1,125.00	1,500.00	1,500.00
8805	Training - Staff	98.04	1,209.00	1,110.96	5,110.67	11,481.00	6,370.33	15,100.00	9,989.33
8810	Travel - Mileage (Maintenace)	-	591.00	591.00	1,289.55	5,319.00	4,029.45	7,092.00	5,802.45
8820	Travel - Staff Mileage	239.82	339.00	99.18	5,183.40	3,051.00	(2,132.40)	4,059.00	(1,124.40)
8920	Vehicle/Bus Insurance & Upgrade	132.00	483.00	351.00	2,590.00	4,347.00	1,757.00	5,800.00	3,210.00
8840	Travel - Other	-	-	-	772.30	-	(772.30)	-	(772.30)
		5,996.50	7,492.00	1,495.50	59,058.80	89,268.00	30,209.20	111,720.00	52,661.20
	Other Costs								
9050	OTO - Grant Expense	7,850.01	-	(7,850.01)	15,800.10	37,792.00	21,991.90	37,792.00	21,991.90
9060	OTO - Expense	4,000.00	-	(4,000.00)	25,736.57	19,460.78	(6,275.79)	19,460.78	(6,275.79)
9200	OTO - Development Expense	4,555.91	-	(4,555.91)	9,091,277.48	-	(9,091,277.48)	-	(9,091,277.48)
9070	OTO - St'at'awaya Capital Renewal	-	-	-	6,900.00	-	(6,900.00)	-	(6,900.00)
9300	OTO - Extraordinary Expense (BLDG)	-	-	-	51,199.00	-	(51,199.00)	-	(51,199.00)
9250	OTO - Covid 19 Expense	-	-	-	1,431.34	-	(1,431.34)	-	(1,431.34)
5048	OTO - RNH Development Expenses	-	-	-	13,350.59	-	(13,350.59)	-	(13,350.59)
		16,405.92	-	(16,405.92)	9,205,695.08	57,252.78	(9,148,442.30)	57,252.78	(9,148,442.30)
	Wages & Benefits								
9510	Wages	105,339.10	104,382.00	(957.10)	890,691.87	995,073.00	104,381.13	1,358,526.00	467,834.13
9520	Vacation Pay	1,827.27	60.00	(1,767.27)	6,426.88	570.00	(5,856.88)	780.00	(5,646.88)
9530	CPP - Employer	4,301.72	4,749.00	447.28	38,623.19	44,804.00	6,180.81	61,328.00	22,704.81
9540	EI - Employer	1,857.63	2,111.00	253.37	17,328.39	19,905.00	2,576.61	27,257.00	9,928.61
9550	Pension Plan	1,471.38	3,059.00	1,587.62	17,951.66	27,531.00	9,579.34	36,712.00	18,760.34
9560	Extended Health Plan	5,864.10	8,522.00	2,657.90	60,235.09	76,698.00	16,462.91	102,268.00	42,032.91
9570	Worksafe BC	449.91	783.00	333.09	4,033.02	7,406.00	3,372.98	10,149.00	6,115.98
		121,111.11	123,666.00	2,554.89	1,035,290.10	1,171,987.00	136,696.90	1,597,020.00	561,729.90
	Total Expenses	309,980.79	291,341.79	(18,639.00)	11,806,104.55	2,735,617.87	(9,070,486.68)	3,663,687.78	(8,142,416.77)
	Net Income (surplus/()deficit)	28,803.55	15,885.21	12,918.34	135,876.98	(52,975.09)	188,852.07	(35,452.00)	(171,328.98)

Mamele'awt Qweesome - Consolidated
Income & Expense
For the 9 Months ended December 31, 2020

		0100-General	0150-Covid 19	0160-Community Grant	0200 - Phase 1	0210 - Phase 2	0220 - Phase 3	0240 - Phase 5 Patten	0400 - F4N	0405 - F4N Other	0410 - AHS Daycare	0425 - AHS Covid19 ER	0420 - CLW	0500-Capital Renewal	0600-Waterstone	0900 - TOO	910 - Yalestone	0950 - RNH	Total
	Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4050	Aborginal Headstart of BC	-	-	-	-	-	-	-	-	-	364,073.00	30,000.00	-	-	-	-	-	-	394,073.00
4180	BC Housing (AHMA)	13,542.00	28,523.99	-	157,287.25	62,914.90	412,546.85	-	-	-	-	-	-	717.61	-	168,282.00	1,522,384.64	7,564,999.59	9,931,198.83
4210	Donations	-	-	-	-	-	-	-	-	-	-	-	480.00	-	-	-	3,000.00	-	3,480.00
4240	Fraser Heallth	-	-	-	-	-	-	-	-	-	-	-	49,459.53	-	-	-	-	-	49,459.53
4270	Grants - Other	-	-	17,325.00	-	-	-	-	-	800.00	-	-	8,000.00	-	-	-	-	-	26,125.00
4300	Interest	2,459.44	-	-	54.22	21.67	141.11	44.52	-	0.09	-	-	-	-	942.55	180.50	1,356.20	2,843.95	8,044.25
4500	Public Health Agency of Canada	-	-	-	-	-	-	-	245,628.00	-	-	-	-	-	-	-	-	-	245,628.00
4550	Province of BC - CCOF	-	-	-	-	-	-	-	-	908.10	-	-	-	-	-	-	-	-	908.10
4580	Rental Recovery	22,500.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	22,500.00
4590	Revenue - Other	1,507.74	-	-	-	-	-	-	-	18,408.68	2,250.00	-	-	-	-	6,511.78	-	79,338.85	108,017.05
4700	Sto;lo Nation	-	-	-	-	-	-	-	-	12,954.68	-	-	-	-	-	-	-	-	12,954.68
4900	Tenant - Laundry	-	-	-	-	-	-	1,330.00	-	-	-	-	-	-	1,815.07	-	-	-	3,145.07
4910	Tenant - Parking	-	-	-	-	-	-	-	-	-	-	-	-	-	2,750.00	-	1,350.00	-	4,100.00
4920	Tenant - Storage	-	-	-	-	-	-	-	-	-	-	-	-	-	5,055.00	-	-	-	5,055.00
4970	Tenant - Rent	-	-	-	88,827.00	33,496.00	203,005.00	87,145.02	-	-	-	-	-	-	523,484.00	90,339.00	94,822.00	6,175.00	1,127,293.02
		40,009.18	28,523.99	17,325.00	246,168.47	96,432.57	615,692.96	88,519.54	245,628.00	33,071.55	366,323.00	30,000.00	57,939.53	717.61	534,046.62	265,313.28	1,622,912.84	7,653,357.39	11,941,981.53
	Service Delivery																		
5010	Global Wage Recovery	(9,973.37)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(9,973.37)
5015	Administation Overhead	(747.00)	-	-	-	-	-	747.00	-	-	-	-	-	-	-	-	-	21,496.48	21,496.48
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		(10,720.37)	-	-	-	-	-	747.00	-	-	-	-	-	-	-	-	-	21,496.48	11,523.11
	General Administration Costs																		
5110	Audit	15,822.00	-	-	2,763.00	1,107.00	7,191.00	2,097.00	2,997.00	-	2,997.00	-	-	-	16,528.00	5,715.00	4,874.94	-	62,091.94
5120	Advertising	1,372.47	-	-	-	-	-	-	-	-	20.00	-	-	-	-	-	-	-	1,392.47
5170	Banking Fees	1,584.21	-	-	(35.00)	(40.00)	(45.00)	93.64	-	-	5.00	-	-	-	(166.00)	159.00	45.38	14.56	1,615.79
5190	Communication (Phone/Cell/Internet)	9,288.62	-	-	-	-	952.94	1,662.09	2,818.69	-	1,986.22	-	522.99	-	2,542.06	1,004.85	1,061.90	-	21,840.36
5465	Legal Fees	184.00	-	-	-	-	-	-	-	-	-	-	-	-	-	1,381.67	1,800.00	-	3,365.67
5500	Office Supplies & Services	7,098.74	-	-	-	-	-	-	981.85	-	1,252.67	-	-	-	242.26	-	195.79	-	9,771.31
5750	Postage & Courier	1,162.64	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,162.64
5780	Printing & Photocopying	956.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	956.25
5800	Prior Year Recovery/Expense	(8,844.27)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(8,844.27)
		28,624.66	-	-	2,728.00	1,067.00	8,098.94	3,852.73	6,797.54	-	6,260.89	-	522.99	-	19,146.32	8,260.52	7,978.01	14.56	93,352.16
	Building/Facility Expense																		
6010	Alarm & Security	-	-	-	-	-	-	108.00	269.40	-	106.98	-	-	-	239.24	-	-	-	723.62
6200	Insurance	2,166.50	-	-	10,061.22	3,353.70	21,841.50	5,681.70	3,432.48	-	3,279.65	-	149.42	-	49,128.20	11,300.25	35,046.24	1,348.50	146,789.36
6250	Landscaping	-	-	-	-	-	7,107.00	2,045.26	-	-	-	-	-	-	10,006.64	-	5,468.93	-	24,627.83
6600	Mortgage	-	-	-	78,748.24	22,557.60	195,127.02	-	-	-	-	-	-	-	154,262.88	151,592.49	-	-	602,288.23
6700	Property Tax	-	-	-	44,687.00	12,283.00	76,322.55	3,763.65	-	-	-	-	-	-	-	4,181.65	-	2,547.32	143,785.17
6730	Service Contract	-	-	-	-	-	5,606.60	391.00	-	-	-	-	-	-	14,298.34	22,106.48	285.00	-	42,687.42
6750	Rent - Program	-	-	-	-	-	-	-	-	-	22,500.00	-	-	-	-	-	-	-	22,500.00
6755	Rental	25,706.30	-	-	-	-	-	-	17,833.14	-	-	-	-	-	-	-	-	-	43,539.44
6800	Repairs & Maintenance	850.00	-	-	17,336.54	1,155.47	29,133.61	7,713.91	-	-	2,442.84	-	-	-	30,370.71	-	28,164.68	-	117,167.76

		0100-General	0150-Covid 19	0160-Community Grant	0200 - Phase 1	0210 - Phase 2	0220 - Phase 3	0240 - Phase 5 Patten	0400 - F4N	0405 - F4N Other	0410 - AHS Daycare	0425 - AHS Covid19 ER	0420 - CLW	0500-Capital Renewal	0600-Waterstone	0900 - TOO	910 - Yalestone	0950 - RNH	Total
6850	Replacement Reserve Expense	-	-	-	9,801.00	3,924.00	25,497.00	15,002.01	-	-	-	-	-	-	47,790.00	14,526.00	-	-	116,540.01
6900	Utilities	-	-	-	611.10	-	3,511.07	5,029.96	-	-	1,603.83	-	-	-	23,547.87	7,684.81	12,529.44	371.04	54,889.12
6920	Utility - Water & Sewer	-	-	-	3,532.56	-	-	5,579.71	-	-	-	-	-	-	23,262.74	6,645.66	9,069.62	-	48,090.29
6930	Utilitiy - Garbage & Recycling	213.21	-	-	-	-	5,417.91	1,782.06	-	-	-	-	-	-	5,911.50	2,659.54	3,329.79	-	19,314.01
		28,936.01	-	-	164,777.66	43,273.77	369,564.26	47,097.26	21,535.02	-	29,933.30	-	149.42	-	358,818.12	220,696.88	93,893.70	4,266.86	1,382,942.26
	Office Equipment Expenses																		
7200	Computer & IT Maintenance	10,801.33	-	-	-	-	-	-	236.25	-	-	-	-	-	270.00	-	-	-	11,307.58
7220	Computer & Equipment Purchase	1,834.67	5,011.68	-	-	-	-	-	165.06	-	-	-	-	-	-	-	-	-	7,011.41
7400	Equipment Leases (Copiers)	2,263.24	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,263.24
7700	Equipment/Furniture Purchase	-	-	-	-	-	-	-	-	-	90.25	-	-	-	-	-	(5,762.51)	-	(5,672.26)
7900	Software Purchase & Upgrade	2,092.92	-	-	-	-	-	-	-	-	-	-	-	-	491.78	-	-	-	2,584.70
7980	Vehicle/Bus Repair	-	-	-	-	-	-	-	748.37	-	-	-	-	-	-	-	-	-	748.37
		16,992.16	5,011.68	-	-	-	-	-	1,149.68	-	90.25	-	-	-	761.78	-	(5,762.51)	-	18,243.04
	Variable Program Expenses																		
8050	Board Expenses	4,967.76	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,967.76
8100	Client - Transportation	-	-	-	-	-	-	-	530.13	-	-	-	-	-	-	-	-	-	530.13
8250	Contractors	-	3,625.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,625.00
8300	Facilitator	-	-	-	-	-	-	-	-	-	-	-	648.46	-	-	-	-	-	648.46
8350	Honorariums	-	-	-	-	-	-	-	-	-	750.00	-	750.00	-	-	-	-	-	1,500.00
8450	License, Fees & Memberships	974.82	-	-	-	-	-	140.00	250.00	-	150.00	-	-	-	250.00	40.00	-	-	1,804.82
8660	Professional Fees	-	-	8,500.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,500.00
8700	Program Food & Nutrition Costs	-	-	-	-	-	-	-	2,218.81	556.80	5,328.18	1,445.97	-	-	-	-	-	-	9,549.76
8750	Program Materials & Supplies	-	-	-	-	-	-	-	5,403.65	-	5,187.59	1,064.04	858.87	-	-	-	-	-	12,514.15
8780	Resource Materials	-	-	-	-	-	-	-	-	-	137.80	-	-	-	-	-	-	-	137.80
8790	Tenant Engagement	335.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	335.00
8805	Training - Staff	2,310.69	-	-	-	-	-	-	429.44	-	2,370.54	-	-	-	-	-	-	-	5,110.67
8810	Travel - Mileage (Maintenace)	855.74	-	-	32.01	-	154.30	-	-	-	-	-	-	-	-	-	247.50	-	1,289.55
8820	Travel - Staff	2,174.76	-	-	-	12.81	-	-	-	-	-	-	503.29	-	2,350.64	-	141.90	-	5,183.40
8920	Vehicle/Bus Insurance & Upgrade	132.00	-	-	-	-	-	-	2,458.00	-	-	-	-	-	-	-	-	-	2,590.00
8840	Travel - Other	772.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	772.30
		12,523.07	3,625.00	8,500.00	32.01	12.81	154.30	140.00	11,290.03	556.80	13,924.11	2,510.01	2,760.62	-	2,600.64	40.00	389.40	-	59,058.80
	Other Costs																		
9050	OTO - Grant Expense	2,133.73	-	3,740.86	-	-	-	-	-	634.30	2,157.05	-	7,134.16	-	-	-	-	-	15,800.10
9060	OTO - Expense	143.57	14,945.62	-	-	-	-	-	-	135.60	-	-	-	-	-	6,511.78	4,000.00	-	25,736.57
9200	OTO - Development Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	32,156.54	-	1,496,677.22	7,562,443.72	9,091,277.48
9070	OTO - St'at'awaya Capital Renewal	-	-	-	-	-	-	-	-	-	-	-	-	6,900.00	-	-	-	-	6,900.00
9300	OTO - Extraordinary Expense (BLDG)	-	-	-	-	1,199.00	-	-	-	-	-	-	-	-	-	-	50,000.00	-	51,199.00
9250	OTO - Covid 19 Expense	-	-	-	-	-	1,328.34	22.47	-	-	-	-	-	-	80.53	-	-	-	1,431.34
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,350.59	13,350.59
		2,277.30	14,945.62	3,740.86	-	1,199.00	1,328.34	22.47	-	769.90	2,157.05	-	7,134.16	6,900.00	32,237.07	6,511.78	1,550,677.22	7,575,794.31	9,205,695.08
	Wages & Benefits																		
9510	Wages	386,988.04	5,042.00	-	25,732.05	10,293.39	66,903.48	-	150,881.00	5,500.00	174,504.87	3,756.50	30,990.54	-	30,100.00	-	-	-	890,691.87
9520	Vacation Pay	2,863.65	-	-	555.29	222.12	1,443.72	-	-	-	690.10	-	-	-	652.00	-	-	-	6,426.88
9530	CPP - Employer	14,700.76	287.07	-	1,286.30	514.61	3,344.40	-	7,273.50	-	8,303.78	-	1,492.68	-	1,420.09	-	-	-	38,623.19
9540	EI - Employer	6,486.09	130.87	-	580.93	232.43	1,510.28	-	3,230.04	-	3,791.29	-	685.60	-	680.86	-	-	-	17,328.39
9550	Pension Plan	11,885.51	-	-	1,141.99	456.77	2,969.24	-	-	-	-	-	1,498.15	-	-	-	-	-	17,951.66
9560	Extended Health Plan	24,948.99	-	-	3,210.00	1,283.93	8,346.40	-	13,435.48	-	3,303.48	-	5,706.81	-	-	-	-	-	60,235.09
9570	Worksafe BC	1,688.75	28.62	-	127.53	50.91	331.45	-	716.93	-	805.30	-	146.60	-	136.93	-	-	-	4,033.02

		0100-General	0150-Covid 19	0160-Community Grant	0200 - Phase 1	0210 - Phase 2	0220 - Phase 3	0240 - Phase 5 Patten	0400 - F4N	0405 - F4N Other	0410 - AHS Daycare	0425 - AHS Covid19 ER	0420 - CLW	0500-Capital Renewal	0600-Waterstone	0900 - TOO	910 - Yalestone	0950 - RNH	Total
9852	Maint. & Security Salaries & Benefits	(270,615.00)	-	-	34,266.00	13,708.00	89,090.00	-	-	-	-	-	-	-	116,413.00	17,138.00	-	-	-
9853	Admin. Support Salary & Benefits	(208,733.27)	-	-	26,473.00	10,585.00	68,827.00	25,678.00	17,537.00	-	-	-	2,556.00	-	7,306.00	17,983.00	31,788.27	-	0.00
		(29,786.48)	5,488.56	-	93,373.09	37,347.16	242,765.97	25,678.00	193,073.95	5,500.00	191,398.82	3,756.50	43,076.38	-	156,708.88	35,121.00	31,788.27	-	1,035,290.10
	Total Expenses	48,846.35	29,070.86	12,240.86	260,910.76	82,899.74	621,911.81	77,537.46	233,846.22	6,826.70	243,764.42	6,266.51	53,643.57	6,900.00	570,272.81	270,630.18	1,678,964.09	7,601,572.21	11,806,104.55
	Net Income (surplus/()deficit)	(8,837.17)	(546.87)	5,084.14	(14,742.29)	13,532.83	(6,218.85)	10,982.08	11,781.78	26,244.85	122,558.58	23,733.49	4,295.96	(6,182.39)	(36,226.19)	(5,316.90)	(56,051.25)	51,785.18	135,876.98

Mamele'awt Qweesome - 0100 - General
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4100	BC Housing (AHMA)	-	-	-	13,542.00	13,542.00	-	13,542.00	-
4200	Interest	281.66	-	(281.66)	2,459.44	-	(2,459.44)	-	(2,459.44)
4580	Rental Recovery	2,500.00	2,500.00	-	22,500.00	22,500.00	-	30,000.00	7,500.00
4590	Revenue - Other	-	-	-	1,507.74	-	(1,507.74)	-	(1,507.74)
		2,781.66	2,500.00	(281.66)	40,009.18	36,042.00	(3,967.18)	43,542.00	3,532.82
	Service Delivery								
5010	Global Wage Recovery	-	(4,001.00)	(4,001.00)	(9,973.37)	(36,009.00)	(26,035.63)	(48,009.00)	(38,035.63)
5015	Administation Overhead	(83.00)	(83.00)	-	(747.00)	(747.00)	-	(1,000.00)	(253.00)
		(83.00)	(4,084.00)	(4,001.00)	(10,720.37)	(36,756.00)	(26,035.63)	(49,009.00)	(38,288.63)
	General Administration Costs								
5110	Audit	1,758.00	1,758.00	-	15,822.00	15,822.00	-	21,100.00	5,278.00
5120	Advertising	-	-	-	1,372.47	-	(1,372.47)	-	(1,372.47)
5170	Banking Fees	115.00	205.00	90.00	1,584.21	1,845.00	260.79	2,460.00	875.79
5190	Communication (Phone/Cell/Internet)	1,071.43	1,173.00	101.57	9,288.62	10,557.00	1,268.38	14,076.00	4,787.38
5465	Legal Fees	-	-	-	184.00	-	(184.00)	-	(184.00)
5500	Office Supplies & Services	920.51	692.00	(228.51)	7,098.74	6,228.00	(870.74)	8,304.00	1,205.26
5750	Postage & Courier	477.66	-	(477.66)	1,162.64	-	(1,162.64)	-	(1,162.64)
5780	Printing & Photocopying	-	-	-	956.25	-	(956.25)	-	(956.25)
5800	Prior Year Recovery/Expense	-	-	-	(8,844.27)	-	8,844.27	-	8,844.27
		4,342.60	3,828.00	(514.60)	28,624.66	34,452.00	5,827.34	45,940.00	17,315.34
	Building/Facility Expense								
6200	Insurance	-	35.00	35.00	2,166.50	315.00	(1,851.50)	424.00	(1,742.50)
6755	Rental	2,570.63	1,928.00	(642.63)	25,706.30	17,352.00	(8,354.30)	23,136.00	(2,570.30)
6800	Repairs & Maintenance	-	143.00	143.00	850.00	1,287.00	437.00	1,712.00	862.00
6930	Utilitiy - Garbage & Recycling	71.07	-	(71.07)	213.21	-	(213.21)	-	(213.21)
		2,641.70	2,106.00	(535.70)	28,936.01	18,954.00	(9,982.01)	25,272.00	(3,664.01)
	Office Equipment Expenses								
7200	Computer & IT Maintenance	1,940.48	1,250.00	(690.48)	10,801.33	11,250.00	448.67	15,000.00	4,198.67
7220	Computer & Equipment Purchase	-	-	-	1,834.67	-	(1,834.67)	-	(1,834.67)
7400	Equipment Leases (Copiers)	741.94	315.00	(426.94)	2,263.24	2,835.00	571.76	3,780.00	1,516.76
7900	Software Purchase & Upgrade	-	-	-	2,092.92	-	(2,092.92)	-	(2,092.92)
		2,682.42	1,565.00	(1,117.42)	16,992.16	14,085.00	(2,907.16)	18,780.00	1,787.84
	Variable Program Expenses								
8050	Board Expenses	100.76	333.00	232.24	4,967.76	2,997.00	(1,970.76)	4,000.00	(967.76)
8450	License, Fees & Memberships	-	67.00	67.00	974.82	603.00	(371.82)	800.00	(174.82)
8790	Tenant Engagement	335.00	-	(335.00)	335.00	-	(335.00)	-	(335.00)
8805	Training - Staff	-	-	-	2,310.69	-	(2,310.69)	-	(2,310.69)
8810	Travel - Mileage (Maintenace)	-	591.00	591.00	855.74	5,319.00	4,463.26	7,092.00	6,236.26
8820	Travel - Staff Mileage	239.82	-	(239.82)	2,174.76	-	(2,174.76)	-	(2,174.76)
8920	Vehicle/Bus Insurance & Upgrade	132.00	-	(132.00)	132.00	-	(132.00)	-	(132.00)
8840	Travel - Other	-	-	-	772.30	-	(772.30)	-	(772.30)
		807.58	991.00	183.42	12,523.07	8,919.00	(3,604.07)	11,892.00	(631.07)
	Other Costs								
9050	OTO - Grant Expense	441.48	-	(441.48)	2,133.73	13,542.00	11,408.27	13,542.00	11,408.27
9060	OTO - Expense	-	-	-	143.57	-	(143.57)	-	(143.57)
		441.48	-	(441.48)	2,277.30	13,542.00	11,264.70	13,542.00	11,264.70
	Wages & Benefits								
9510	Wages	41,154.00	41,464.00	310.00	386,988.04	393,907.00	6,918.96	539,030.00	152,041.96
9520	Vacation Pay	1,787.27	-	(1,787.27)	2,863.65	-	(2,863.65)	-	(2,863.65)
9530	CPP - Employer	1,387.65	1,690.00	302.35	14,700.76	16,056.00	1,355.24	21,972.00	7,271.24
9540	EI - Employer	620.35	735.00	114.65	6,486.09	6,983.00	496.91	9,556.00	3,069.91
9550	Pension Plan	963.68	2,246.00	1,282.32	11,885.51	20,214.00	8,328.49	26,952.00	15,066.49
9560	Extended Health Plan	3,004.96	4,596.00	1,591.04	24,948.99	41,364.00	16,415.01	55,152.00	30,203.01
9570	Worksafe BC	165.26	311.00	145.74	1,688.75	2,974.00	1,285.25	4,082.00	2,393.25
9852	Maint. & Security Salaries & Benefits	(28,486.00)	(28,486.00)	-	(270,615.00)	(270,615.00)	-	(370,309.00)	(99,694.00)
9853	Admin. Support Salary & Benefits	(18,415.00)	(25,479.00)	(7,064.00)	(208,733.27)	(244,053.00)	(35,319.73)	(333,228.00)	(124,494.73)
		2,182.17	(2,923.00)	(5,105.17)	(29,786.48)	(33,170.00)	(3,383.52)	(46,793.00)	(17,006.52)
	Total Expenses	13,014.95	1,483.00	(11,531.95)	48,846.35	20,026.00	(28,820.35)	19,624.00	(29,222.35)
	Net Income (surplus/()deficit)	(10,233.29)	1,017.00	(11,250.29)	(8,837.17)	16,016.00	(24,853.17)	23,918.00	32,755.17

Mamele'awt Qweesome - 0150 - Covid 19
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4100	BC Housing (AHMA)	-	-	-	28,523.99	15,860.00	(12,663.99)	15,860.00	(12,663.99)
		-	-	-	28,523.99	15,860.00	(12,663.99)	15,860.00	(12,663.99)
	Office Equipment Expenses								
7220	Computer & Equipment Purchase	-	-	-	5,011.68	4,625.00	(386.68)	4,625.00	(386.68)
		-	-	-	5,011.68	4,625.00	(386.68)	4,625.00	(386.68)
	Variable Program Expenses								
8250	Contractors	-	-	-	3,625.00	3,740.00	115.00	3,740.00	115.00
		-	-	-	3,625.00	3,740.00	115.00	3,740.00	115.00
	Other Costs								
9060	OTO - Expense	-	-	-	14,945.62	2,949.00	(11,996.62)	2,949.00	(11,996.62)
		-	-	-	14,945.62	2,949.00	(11,996.62)	2,949.00	(11,996.62)
	Wages & Benefits								
9510	Wages	-	-	-	5,042.00	4,200.00	(842.00)	4,200.00	(842.00)
9530	CPP - Employer	-	-	-	287.07	221.00	(66.07)	221.00	(66.07)
9540	EI - Employer	-	-	-	130.87	93.00	(37.87)	93.00	(37.87)
9570	Worksafe BC	-	-	-	28.62	32.00	3.38	32.00	3.38
		-	-	-	5,488.56	4,546.00	(942.56)	4,546.00	(942.56)
	Total Expenses	-	-	-	29,070.86	15,860.00	(13,210.86)	15,860.00	(13,210.86)
	Net Income (surplus/()deficit)	-	-	-	(546.87)	-	(546.87)	-	546.87

Mamele'awt Qweesome - 0160 - Community Grant
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4170	Grants - Other	-	-	-	17,325.00	24,750.00	7,425.00	24,750.00	7,425.00
		-	-	-	17,325.00	24,750.00	7,425.00	24,750.00	7,425.00
	Variable Program Expenses								
8660	Professional Fees	-	-	-	8,500.00	8,500.00	-	8,500.00	-
		-	-	-	8,500.00	8,500.00	-	8,500.00	-
	Other Costs								
9050	OTO - Grant Expense	-	-	-	3,740.86	16,250.00	12,509.14	16,250.00	12,509.14
		-	-	-	3,740.86	16,250.00	12,509.14	16,250.00	12,509.14
		-	-	-	-	-	-	-	-
	Total Expenses	-	-	-	12,240.86	24,750.00	12,509.14	24,750.00	12,509.14
	Net Income (surplus/()deficit)	-	-	-	5,084.14	-	5,084.14	-	(5,084.14)

Mamele'awt Qweesome - 0200 - MQHS Phase 1
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4100	BC Housing (AHMA)	19,832.75	26,925.00	7,092.25	157,287.25	171,470.00	14,182.75	252,247.00	94,959.75
4200	Interest	4.26	-	(4.26)	54.22	-	(54.22)	-	(54.22)
4590	Revenue - Other	-	125.00	125.00	-	1,125.00	1,125.00	1,500.00	1,500.00
4970	Tenant - Rent	9,630.00	8,778.00	(852.00)	88,827.00	79,002.00	(9,825.00)	105,337.00	16,510.00
		29,467.01	35,828.00	6,360.99	246,168.47	251,597.00	5,428.53	359,084.00	112,915.53
	General Administration Costs								
5110	Audit	307.00	307.00	-	2,763.00	2,763.00	-	3,688.00	925.00
5170	Banking Fees	-	-	-	(35.00)	-	35.00	-	35.00
		307.00	307.00	-	2,728.00	2,763.00	35.00	3,688.00	960.00
	Building/Facility Expense								
6200	Insurance	1,676.87	1,125.00	(551.87)	10,061.22	10,125.00	63.78	13,505.00	3,443.78
6600	Mortgage	8,689.83	8,766.94	77.11	78,748.24	78,902.46	154.22	105,203.00	26,454.76
6700	Property Tax	4,488.00	4,488.00	-	44,687.00	44,687.00	-	58,151.00	13,464.00
6800	Repairs & Maintenance	995.59	2,292.00	1,296.41	17,336.54	20,628.00	3,291.46	27,500.00	10,163.46
6850	Replacement Reserve Expense	1,089.00	1,089.00	-	9,801.00	9,801.00	-	13,073.00	3,272.00
6900	Utilities	431.05	260.00	(171.05)	611.10	2,340.00	1,728.90	3,124.00	2,512.90
6920	Utility - Water & Sewer	-	-	-	3,532.56	-	(3,532.56)	-	(3,532.56)
6930	Utilitiy - Garbage & Recycling	-	129.00	129.00	-	1,161.00	1,161.00	1,545.00	1,545.00
		17,370.34	18,149.94	779.60	164,777.66	167,644.46	2,866.80	222,101.00	57,323.34
	Variable Program Expenses								
8450	License, Fees & Memberships	-	16.00	16.00	-	144.00	144.00	188.00	188.00
8805	Training - Staff	-	125.00	125.00	-	1,125.00	1,125.00	1,500.00	1,500.00
8810	Travel - Mileage (Maintenace)	-	-	-	32.01	-	(32.01)	-	(32.01)
		-	141.00	141.00	32.01	1,269.00	1,236.99	1,688.00	1,655.99
	Wages & Benefits								
9510	Wages	2,911.50	2,950.00	38.50	25,732.05	28,024.00	2,291.95	38,344.00	12,611.95
9520	Vacation Pay	-	-	-	555.29	-	(555.29)	-	(555.29)
9530	CPP - Employer	142.26	155.00	12.74	1,286.30	1,472.00	185.70	2,013.00	726.70
9540	EI - Employer	64.40	65.00	0.60	580.93	618.00	37.07	848.00	267.07
9550	Pension Plan	87.50	160.00	72.50	1,141.99	1,440.00	298.01	1,917.00	775.01
9560	Extended Health Plan	200.24	439.00	238.76	3,210.00	3,951.00	741.00	5,271.00	2,061.00
9570	Worksafe BC	16.25	22.00	5.75	127.53	209.00	81.47	288.00	160.47
9852	Maint. & Security Salaries & Benefits	3,607.00	3,607.00	-	34,266.00	34,266.00	-	46,888.00	12,622.00
9853	Admin. Support Salary & Benefits	2,734.00	2,734.00	-	26,473.00	26,473.00	-	36,038.00	9,565.00
		9,763.15	10,132.00	368.85	93,373.09	96,453.00	3,079.91	131,607.00	38,233.91
	Total Expenses	27,440.49	28,729.94	1,289.45	260,910.76	268,129.46	7,218.70	359,084.00	98,173.24
	Net Income (surplus/()deficit)	2,026.52	7,098.06	(5,071.54)	(14,742.29)	(16,532.46)	1,790.17	-	14,742.29

Mamele'awt Qweesome - 0210 - MQHS Phase 2
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4100	BC Housing (AHMA)	7,933.10	7,228.00	(705.10)	62,914.90	61,502.00	(1,412.90)	83,188.00	20,273.10
4200	Interest	1.70	-	(1.70)	21.67	-	(21.67)	-	(21.67)
4590	Revenue - Other	-	50.00	50.00	-	450.00	450.00	600.00	600.00
4970	Tenant - Rent	3,512.00	3,511.00	(1.00)	33,496.00	31,599.00	(1,897.00)	42,135.00	8,639.00
		11,446.80	10,789.00	(657.80)	96,432.57	93,551.00	(2,881.57)	125,923.00	29,490.43
	General Administration Costs								
5110	Audit	123.00	123.00	-	1,107.00	1,107.00	-	1,475.00	368.00
5170	Banking Fees	(40.00)	-	40.00	(40.00)	-	40.00	-	40.00
		83.00	123.00	40.00	1,067.00	1,107.00	40.00	1,475.00	408.00
	Building/Facility Expense								
6200	Insurance	558.95	450.00	(108.95)	3,353.70	4,050.00	696.30	5,402.00	2,048.30
6600	Mortgage	2,506.40	2,506.40	-	22,557.60	22,557.60	-	30,077.00	7,519.40
6700	Property Tax	1,757.00	1,757.00	-	12,283.00	12,283.00	-	17,554.00	5,271.00
6730	Service Contract	-	-	-	-	-	-	-	-
6800	Repairs & Maintenance	50.00	917.00	867.00	1,155.47	8,253.00	7,097.53	11,000.00	9,844.53
6850	Replacement Reserve Expense	436.00	436.00	-	3,924.00	3,924.00	-	5,229.00	1,305.00
6900	Utilities	-	104.00	104.00	-	936.00	936.00	1,250.00	1,250.00
6930	Utilitiy - Garbage & Recycling	-	51.00	51.00	-	459.00	459.00	618.00	618.00
		5,308.35	6,221.40	913.05	43,273.77	52,462.60	9,188.83	71,130.00	27,856.23
	Variable Program Expenses								
8450	License, Fees & Memberships	-	6.00	6.00	-	54.00	54.00	75.00	75.00
8805	Training - Staff	-	50.00	50.00	-	450.00	450.00	600.00	600.00
8820	Travel - Staff Mileage	-	-	-	12.81	-	(12.81)	-	(12.81)
		-	56.00	56.00	12.81	504.00	491.19	675.00	662.19
	Other Costs								
9300	OTO - Extraordinary Expense (BLDG)	-	-	-	1,199.00	-	(1,199.00)	-	(1,199.00)
		-	-	-	1,199.00	-	(1,199.00)	-	(1,199.00)
	Wages & Benefits								
9510	Wages	1,164.60	1,180.00	15.40	10,293.39	11,210.00	916.61	15,338.00	5,044.61
9520	Vacation Pay	-	-	-	222.12	-	(222.12)	-	(222.12)
9530	CPP - Employer	56.91	62.00	5.09	514.61	589.00	74.39	805.00	290.39
9540	EI - Employer	25.78	26.00	0.22	232.43	247.00	14.57	339.00	106.57
9550	Pension Plan	35.00	64.00	29.00	456.77	576.00	119.23	767.00	310.23
9560	Extended Health Plan	80.09	176.00	95.91	1,283.93	1,584.00	300.07	2,108.00	824.07
9570	Worksafe BC	6.49	9.00	2.51	50.91	85.00	34.09	115.00	64.09
9852	Maint. & Security Salaries & Benefits	1,443.00	1,443.00	-	13,708.00	13,708.00	-	18,755.00	5,047.00
9853	Admin. Support Salary & Benefits	1,093.00	1,093.00	-	10,585.00	10,585.00	-	14,416.00	3,831.00
		3,904.87	4,053.00	148.13	37,347.16	38,584.00	1,236.84	52,643.00	15,295.84
	Total Expenses	9,296.22	10,453.40	1,157.18	82,899.74	92,657.60	9,757.86	125,923.00	43,023.26
	Net Income (surplus/()deficit)	2,150.58	335.60	1,814.98	13,532.83	893.40	12,639.43	-	(13,532.83)

Mamele'awt Qweesome - 0220 - MQHS Phase 3
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4100	BC Housing (AHMA)	51,565.15	61,425.00	9,859.85	412,546.85	432,265.00	19,718.15	616,538.00	203,991.15
4200	Interest	11.09	-	(11.09)	141.11	-	(141.11)	-	(141.11)
4590	Revenue - Other	-	325.00	325.00	-	2,925.00	2,925.00	3,900.00	3,900.00
4970	Tenant - Rent	22,217.00	22,823.00	606.00	203,005.00	205,407.00	2,402.00	273,877.00	70,872.00
		73,793.24	84,573.00	10,779.76	615,692.96	640,597.00	24,904.04	894,315.00	278,622.04
	General Administration Costs								
5110	Audit	799.00	799.00	-	7,191.00	7,191.00	-	9,588.00	2,397.00
5170	Banking Fees	-	-	-	(45.00)	-	45.00	-	45.00
5190	Communication (Phone/Cell/Internet)	116.49	-	(116.49)	952.94	-	(952.94)	-	(952.94)
		915.49	799.00	(116.49)	8,098.94	7,191.00	(907.94)	9,588.00	1,489.06
	Building/Facility Expense								
6010	Alarm & Security	-	-	-	-	-	-	-	-
6200	Insurance	3,640.25	2,926.00	(714.25)	21,841.50	26,334.00	4,492.50	35,112.00	13,270.50
6250	Landscaping	-	315.00	315.00	7,107.00	2,835.00	(4,272.00)	3,781.00	(3,326.00)
6600	Mortgage	21,680.78	21,680.78	-	195,127.02	195,127.02	-	260,170.00	65,042.98
6700	Property Tax	10,186.00	12,617.00	2,431.00	76,322.55	83,617.00	7,294.45	121,467.00	45,144.45
6730	Service Contract	370.00	-	(370.00)	5,606.60	-	(5,606.60)	-	(5,606.60)
6800	Repairs & Maintenance	2,130.74	5,958.00	3,827.26	29,133.61	53,622.00	24,488.39	71,500.00	42,366.39
6850	Replacement Reserve Expense	2,833.00	2,833.00	-	25,497.00	25,497.00	-	33,990.00	8,493.00
6900	Utilities	911.96	677.00	(234.96)	3,511.07	6,093.00	2,581.93	8,122.00	4,610.93
6930	Utilitiy - Garbage & Recycling	-	335.00	335.00	5,417.91	3,015.00	(2,402.91)	4,016.00	(1,401.91)
		41,752.73	47,341.78	5,589.05	369,564.26	396,140.02	26,575.76	538,158.00	168,593.74
	Variable Program Expenses								
8450	License, Fees & Memberships	-	41.00	41.00	-	369.00	369.00	488.00	488.00
8805	Training - Staff	-	325.00	325.00	-	2,925.00	2,925.00	3,900.00	3,900.00
8810	Travel - Mileage (Maintenace)	-	-	-	154.30	-	(154.30)	-	(154.30)
		-	366.00	366.00	154.30	3,294.00	3,139.70	4,388.00	4,233.70
	Other Costs								
9250	OTO - Covid 19 Expense	-	-	-	1,328.34	-	(1,328.34)	-	(1,328.34)
		-	-	-	1,328.34	-	(1,328.34)	-	(1,328.34)
	Wages & Benefits								
9510	Wages	7,569.90	7,669.00	99.10	66,903.48	72,855.00	5,951.52	99,694.00	32,790.52
9520	Vacation Pay	-	-	-	1,443.72	-	(1,443.72)	-	(1,443.72)
9530	CPP - Employer	369.85	403.00	33.15	3,344.40	3,828.00	483.60	5,234.00	1,889.60
9540	EI - Employer	167.44	170.00	2.56	1,510.28	1,614.00	103.72	2,205.00	694.72
9550	Pension Plan	227.50	415.00	187.50	2,969.24	3,735.00	765.76	4,985.00	2,015.76
9560	Extended Health Plan	520.66	1,142.00	621.34	8,346.40	10,278.00	1,931.60	13,705.00	5,358.60
9570	Worksafe BC	42.19	58.00	15.81	331.45	550.00	218.55	748.00	416.55
9852	Maint. & Security Salaries & Benefits	9,378.00	9,378.00	-	89,090.00	89,090.00	-	121,909.00	32,819.00
9853	Admin. Support Salary & Benefits	7,108.00	7,108.00	-	68,827.00	68,827.00	-	93,701.00	24,874.00
		25,383.54	26,343.00	959.46	242,765.97	250,777.00	8,011.03	342,181.00	99,415.03
	Total Expenses	68,051.76	74,849.78	6,798.02	621,911.81	657,402.02	35,490.21	894,315.00	272,403.19
	Net Income (surplus/()deficit)	5,741.48	9,723.22	(3,981.74)	(6,218.85)	(16,805.02)	10,586.17	-	6,218.85

Mamele'awt Qweesome - 0240 - Phase 5 Patten
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4200	Interest	3.02	333.00	329.98	44.52	2,997.00	2,952.48	4,000.00	3,955.48
4900	Tenant - Laundry	540.00	208.00	(332.00)	1,330.00	1,872.00	542.00	2,500.00	1,170.00
4970	Tenant - Rent	9,613.00	9,654.00	41.00	87,145.02	86,886.00	(259.02)	115,848.00	28,702.98
		10,156.02	10,195.00	38.98	88,519.54	91,755.00	3,235.46	122,348.00	33,828.46
	Service Delivery								
5015	Administation Overhead	83.00	83.00	-	747.00	747.00	-	1,000.00	253.00
		83.00	83.00	-	747.00	747.00	-	1,000.00	253.00
	General Administration Costs								
5110	Audit	233.00	233.00	-	2,097.00	2,097.00	-	2,800.00	703.00
5170	Banking Fees	-	-	-	93.64	-	(93.64)	-	(93.64)
5190	Communication (Phone/Cell/Internet)	205.99	-	(205.99)	1,662.09	-	(1,662.09)	-	(1,662.09)
		438.99	233.00	(205.99)	3,852.73	2,097.00	(1,755.73)	2,800.00	(1,052.73)
	Building/Facility Expense								
6010	Alarm & Security	-	-	-	108.00	-	(108.00)	-	(108.00)
6200	Insurance	946.95	708.00	(238.95)	5,681.70	6,372.00	690.30	8,500.00	2,818.30
6250	Landscaping	-	-	-	2,045.26	-	(2,045.26)	-	(2,045.26)
6700	Property Tax	-	1,125.00	1,125.00	3,763.65	10,125.00	6,361.35	13,500.00	9,736.35
6730	Service Contract	-	-	-	391.00	-	(391.00)	-	(391.00)
6800	Repairs & Maintenance	510.50	1,000.00	489.50	7,713.91	9,000.00	1,286.09	12,000.00	4,286.09
6850	Replacement Reserve Expense	1,666.67	1,666.67	-	15,002.01	15,002.01	-	20,000.00	4,997.99
6900	Utilities	841.58	1,583.00	741.42	5,029.96	14,247.00	9,217.04	19,000.00	13,970.04
6920	Utility - Water & Sewer	-	-	-	5,579.71	-	(5,579.71)	-	(5,579.71)
6930	Utilitiy - Garbage & Recycling	-	-	-	1,782.06	-	(1,782.06)	-	(1,782.06)
		3,965.70	6,082.67	2,116.97	47,097.26	54,746.01	7,648.75	73,000.00	25,902.74
	Variable Program Expenses								
8010	Bad Debts	-	100.00	100.00	-	900.00	900.00	1,200.00	1,200.00
8450	License, Fees & Memberships	-	-	-	140.00	-	(140.00)	-	(140.00)
		-	100.00	100.00	140.00	900.00	760.00	1,200.00	1,060.00
	Other Costs								
9250	OTO - Covid 19 Expense	-	-	-	22.47	-	(22.47)	-	(22.47)
		-	-	-	22.47	-	(22.47)	-	(22.47)
	Wages & Benefits								
9853	Admin. Support Salary & Benefits	2,703.00	2,703.00	-	25,678.00	25,678.00	-	35,136.00	9,458.00
		2,703.00	2,703.00	-	25,678.00	25,678.00	-	35,136.00	9,458.00
	Total Expenses	7,190.69	9,201.67	2,010.98	77,537.46	84,168.01	6,630.55	113,136.00	35,598.54
	Net Income (surplus/()deficit)	2,965.33	993.33	1,972.00	10,982.08	7,586.99	3,395.09	9,212.00	(1,770.08)

Mamele'awt Qweesome - 0400 Future Four Nations F4N
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4500	Public Health Agency of Canada	27,137.00	27,137.00	-	245,628.00	245,628.00	-	332,200.00	86,572.00
		27,137.00	27,137.00	-	245,628.00	245,628.00	-	332,200.00	86,572.00
	General Administration Costs								
5110	Audit	333.00	333.00	-	2,997.00	2,997.00	-	4,000.00	1,003.00
5190	Communication (Phone/Cell/Internet)	363.00	242.00	(121.00)	2,818.69	2,178.00	(640.69)	2,900.00	81.31
5500	Office Supplies & Services	261.94	125.00	(136.94)	981.85	1,125.00	143.15	1,500.00	518.15
		957.94	700.00	(257.94)	6,797.54	6,300.00	(497.54)	8,400.00	1,602.46
	Building/Facility Expense								
6010	Alarm & Security	-	-	-	269.40	-	(269.40)	-	(269.40)
6200	Insurance	-	208.00	208.00	3,432.48	1,872.00	(1,560.48)	2,500.00	(932.48)
6755	Rental	1,981.46	2,000.00	18.54	17,833.14	18,000.00	166.86	24,000.00	6,166.86
		1,981.46	2,208.00	226.54	21,535.02	19,872.00	(1,663.02)	26,500.00	4,964.98
	Office Equipment Expenses								
7200	Computer & IT Maintenance	-	-	-	236.25	-	(236.25)	-	(236.25)
7220	Computer & Equipment Purchase	-	-	-	165.06	-	(165.06)	-	(165.06)
7700	Equipment/Furniture Purchase	-	83.00	83.00	-	747.00	747.00	1,000.00	1,000.00
7980	Vehicle/Bus Repair	-	83.00	83.00	748.37	747.00	(1.37)	1,000.00	251.63
		-	166.00	166.00	1,149.68	1,494.00	344.32	2,000.00	850.32
	Variable Program Expenses								
8100	Client - Transportation	108.86	417.00	308.14	530.13	3,753.00	3,222.87	5,000.00	4,469.87
8350	Honorariums	-	250.00	250.00	-	2,250.00	2,250.00	3,000.00	3,000.00
8450	License, Fees & Memberships	-	21.00	21.00	250.00	189.00	(61.00)	250.00	-
8700	Program Food & Nutrition Costs	221.76	333.00	111.24	2,218.81	2,997.00	778.19	4,000.00	1,781.19
8750	Program Materials & Supplies	1,010.77	333.00	(677.77)	5,403.65	2,997.00	(2,406.65)	4,000.00	(1,403.65)
8800	Training - PAC	-	125.00	125.00	-	1,125.00	1,125.00	1,500.00	1,500.00
8805	Training - Staff	98.04	125.00	26.96	429.44	1,125.00	695.56	1,500.00	1,070.56
8920	Vehicle/Bus Insurance & Upgrade	-	483.00	483.00	2,458.00	4,347.00	1,889.00	5,800.00	3,342.00
		1,439.43	2,087.00	647.57	11,290.03	18,783.00	7,492.97	25,050.00	13,759.97
	Wages & Benefits								
9510	Wages	18,463.52	17,372.00	(1,091.52)	150,881.00	156,783.00	5,902.00	212,806.00	61,925.00
9530	CPP - Employer	878.43	835.00	(43.43)	7,273.50	7,541.00	267.50	10,241.00	2,967.50
9540	EI - Employer	308.11	376.00	67.89	3,230.04	3,391.00	160.96	4,602.00	1,371.96
9560	Extended Health Plan	1,460.98	1,417.00	(43.98)	13,435.48	12,753.00	(682.48)	17,005.00	3,569.52
9570	Worksafe BC	83.08	130.00	46.92	716.93	1,174.00	457.07	1,596.00	879.07
9853	Admin. Support Salary & Benefits	1,846.00	1,846.00	-	17,537.00	17,537.00	-	24,000.00	6,463.00
		23,040.12	21,976.00	(1,064.12)	193,073.95	199,179.00	6,105.05	270,250.00	77,176.05
	Total Expenses	27,418.95	27,137.00	(281.95)	233,846.22	245,628.00	11,781.78	332,200.00	98,353.78
	Net Income (surplus/()deficit)	(281.95)	-	(281.95)	11,781.78	-	11,781.78	-	(11,781.78)

Mamele'awt Qweesome - 0405 Future Four Nations F4N - Other
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4170	Grants - Other	-	-	-	800.00	-	(800.00)	-	(800.00)
4200	Interest	0.09	-	(0.09)	0.09	-	(0.09)	-	(0.09)
4550	Province of BC - CCOF	1,600.49	-	(1,600.49)	908.10	-	(908.10)	-	(908.10)
4590	Revenue - Other	-	-	-	18,408.68	-	(18,408.68)	-	(18,408.68)
4700	Sto;lo Nation	3,856.40	-	(3,856.40)	12,954.68	-	(12,954.68)	-	(12,954.68)
		5,456.98	-	(5,456.98)	33,071.55	-	(33,071.55)	-	(33,071.55)
	Variable Program Expenses								
8700	Program Food & Nutrition Costs	556.80	-	(556.80)	556.80	-	(556.80)	-	(556.80)
8750	Program Materials & Supplies	-	-	-	-	-	-	-	-
		556.80	-	(556.80)	556.80	-	(556.80)	-	(556.80)
	Other Costs								
9050	OTO - Grant Expense	-	-	-	634.30	-	(634.30)	-	(634.30)
9060	OTO - Expense	-	-	-	135.60	-	(135.60)	-	(135.60)
		-	-	-	769.90	-	(769.90)	-	(769.90)
	Wages & Benefits								
9510	Wages	-	-	-	5,500.00	-	(5,500.00)	-	(5,500.00)
		-	-	-	5,500.00	-	(5,500.00)	-	(5,500.00)
	Total Expenses	556.80	-	(556.80)	6,826.70	-	(6,826.70)	-	(6,826.70)
	Net Income (surplus/()deficit)	4,900.18	-	4,900.18	26,244.85	-	26,244.85	-	(26,244.85)

Mamele'awt Qweesome - 0410 - AHS Daycare Little Pebbles
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4050	Aborginal Headstart of BC	39,063.00	39,063.00	-	364,073.00	364,073.00	-	500,000.00	135,927.00
4590	Revenue - Other	2,250.00	-	(2,250.00)	2,250.00	-	(2,250.00)	-	(2,250.00)
		41,313.00	39,063.00	(2,250.00)	366,323.00	364,073.00	(2,250.00)	500,000.00	133,677.00
	General Administration Costs								
5110	Audit	333.00	333.00	-	2,997.00	2,997.00	-	4,000.00	1,003.00
5120	Advertising	-	-	-	20.00	-	(20.00)	-	(20.00)
5170	Banking Fees	-	-	-	5.00	-	(5.00)	-	(5.00)
5190	Communication (Phone/Cell/Internet)	90.63	236.00	145.37	1,986.22	2,124.00	137.78	2,832.00	845.78
5500	Office Supplies & Services	556.34	292.00	(264.34)	1,252.67	2,628.00	1,375.33	3,500.00	2,247.33
		979.97	861.00	(118.97)	6,260.89	7,749.00	1,488.11	10,332.00	4,071.11
	Building/Facility Expense								
6010	Alarm & Security	53.49	-	(53.49)	106.98	-	(106.98)	-	(106.98)
6200	Insurance	-	200.00	200.00	3,279.65	1,800.00	(1,479.65)	2,400.00	(879.65)
6750	Rent - Program	2,500.00	2,500.00	-	22,500.00	22,500.00	-	30,000.00	7,500.00
6800	Repairs & Maintenance	689.99	83.00	(606.99)	2,442.84	747.00	(1,695.84)	1,000.00	(1,442.84)
6900	Utilities	-	1,210.00	1,210.00	1,603.83	10,890.00	9,286.17	14,517.00	12,913.17
		3,243.48	3,993.00	749.52	29,933.30	35,937.00	6,003.70	47,917.00	17,983.70
	Office Equipment Expenses								
7700	Equipment/Furniture Purchase	-	-	-	90.25	-	(90.25)	-	(90.25)
		-	-	-	90.25	-	(90.25)	-	(90.25)
	Variable Program Expenses								
8340	Fieldtrips	-	167.00	167.00	-	1,503.00	1,503.00	2,000.00	2,000.00
8350	Honorariums	-	1,200.00	1,200.00	750.00	10,800.00	10,050.00	14,400.00	13,650.00
8450	License, Fees & Memberships	-	-	-	150.00	-	(150.00)	-	(150.00)
8700	Program Food & Nutrition Costs	292.96	583.00	290.04	5,328.18	5,247.00	(81.18)	7,000.00	1,671.82
8750	Program Materials & Supplies	366.99	417.00	50.01	5,187.59	3,753.00	(1,434.59)	5,000.00	(187.59)
8780	Resource Materials	-	167.00	167.00	137.80	1,503.00	1,365.20	2,000.00	1,862.20
8805	Training - Staff	-	167.00	167.00	2,370.54	1,503.00	(867.54)	2,000.00	(370.54)
8820	Travel - Staff Mileage	-	167.00	167.00	-	1,503.00	1,503.00	2,000.00	2,000.00
		659.95	2,868.00	2,208.05	13,924.11	25,812.00	11,887.89	34,400.00	20,475.89
	Other Costs								
9050	OTO - Grant Expense	1,398.01	-	(1,398.01)	2,157.05	-	(2,157.05)	-	(2,157.05)
		1,398.01	-	(1,398.01)	2,157.05	-	(2,157.05)	-	(2,157.05)
	Wages & Benefits								
9510	Wages	22,459.50	29,030.00	6,570.50	174,504.87	272,882.00	98,377.13	377,390.00	202,885.13
9520	Vacation Pay	-	-	-	690.10	-	(690.10)	-	(690.10)
9530	CPP - Employer	1,094.30	1,384.00	289.70	8,303.78	13,008.00	4,704.22	17,986.00	9,682.22
9540	EI - Employer	496.79	635.00	138.21	3,791.29	5,970.00	2,178.71	8,258.00	4,466.71
9560	Extended Health Plan	61.10	74.00	12.90	3,303.48	666.00	(2,637.48)	886.00	(2,417.48)
9570	Worksafe BC	101.08	218.00	116.92	805.30	2,049.00	1,243.70	2,831.00	2,025.70
		24,212.77	31,341.00	7,128.23	191,398.82	294,575.00	103,176.18	407,351.00	215,952.18
	Total Expenses	30,494.18	39,063.00	8,568.82	243,764.42	364,073.00	120,308.58	500,000.00	256,235.58
	Net Income (surplus/()deficit)	10,818.82	-	10,818.82	122,558.58	-	122,558.58	-	(122,558.58)

Mamele'awt Qweesome - 0415 - AHS Daycare Little Pebbles Other
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4170	Grants - Other	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-
	Other Costs								
9050	OTO - Grant Expense	-	-	-	-	-	-	-	-
9250	OTO - Covid 19 Expense	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-
	Total Expenses	-	-	-	-	-	-	-	-
	Net Income (surplus/()deficit)	-	-	-	-	-	-	-	-

Mamele'awt Qweesome - 0425 - AHS Daycare Little Pebbles Covid 19 Emergency Response
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4050	Aborginal Headstart of BC	-	-	-	30,000.00	30,000.00	-	30,000.00	-
		-	-	-	30,000.00	30,000.00	-	30,000.00	-
	Variable Program Expenses								
8700	Program Food & Nutrition Costs	455.97	-	(455.97)	1,445.97	5,000.00	3,554.03	5,000.00	3,554.03
8750	Program Materials & Supplies	600.76	-	(600.76)	1,064.04	4,000.00	2,935.96	4,000.00	2,935.96
8805	Training - Staff	-	-	-	-	600.00	600.00	600.00	600.00
		1,056.73	-	(1,056.73)	2,510.01	9,600.00	7,089.99	9,600.00	7,089.99
	Other Costs								
9060	OTO - Expense	-	-	-	-	10,000.00	10,000.00	10,000.00	10,000.00
		-	-	-	-	10,000.00	10,000.00	10,000.00	10,000.00
	Wages & Benefits								
9510	Wages	3,756.50	-	(3,756.50)	3,756.50	10,400.00	6,643.50	10,400.00	6,643.50
		3,756.50	-	(3,756.50)	3,756.50	10,400.00	6,643.50	10,400.00	6,643.50
	Total Expenses	4,813.23	-	(4,813.23)	6,266.51	30,000.00	23,733.49	30,000.00	23,733.49
	Net Income (surplus/()deficit)	(4,813.23)	-	(4,813.23)	23,733.49	-	23,733.49	-	(23,733.49)

Budget

8750	Purchase staff winter gear	1,200.00
8750	Purchase Additonal learning/prog. Resources	
9510	Wage top-up	8,320.00
9510	Wage top-up	2,080.00
8805	Build Capacity of front line workers	600.00
8750	Outreach Programming	2,800.00
8700	Food Hampers	5,000.00
8700	Food Hampers	-
9060	OTO Start Up Capacity for Financial Management	10,000.00
		30,000.00

Mamele'awt Qweesome - 0420 CLW (CAPC)
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4110	Donations	-	-	-	480.00	-	(480.00)	-	(480.00)
4140	Fraser Health	5,315.67	5,191.00	(124.67)	49,459.53	46,719.00	(2,740.53)	62,294.00	12,834.47
4170	Grants - Other	-	-	-	8,000.00	8,000.00	-	8,000.00	-
		5,315.67	5,191.00	(124.67)	57,939.53	54,719.00	(3,220.53)	70,294.00	12,354.47
	General Administration Costs								
5190	Communication (Phone/Cell/Internet)	(33.41)	-	33.41	522.99	-	(522.99)	-	(522.99)
		(33.41)	-	33.41	522.99	-	(522.99)	-	(522.99)
	Building/Facility Expense								
6200	Insurance	-	-	-	149.42	-	(149.42)	-	(149.42)
		-	-	-	149.42	-	(149.42)	-	(149.42)
	Variable Program Expenses								
8300	Facilitator	345.29	68.00	(277.29)	648.46	612.00	(36.46)	816.00	167.54
8350	Honorariums	625.00	51.00	(574.00)	750.00	459.00	(291.00)	612.00	(138.00)
8750	Program Materials & Supplies	255.72	-	(255.72)	858.87	-	(858.87)	-	(858.87)
8820	Travel - Staff Mileage	-	172.00	172.00	503.29	1,548.00	1,044.71	2,059.00	1,555.71
		1,226.01	291.00	(935.01)	2,760.62	2,619.00	(141.62)	3,487.00	726.38
	Other Costs								
9050	OTO - Grant Expense	6,010.52	-	(6,010.52)	7,134.16	8,000.00	865.84	8,000.00	865.84
		6,010.52	-	(6,010.52)	7,134.16	8,000.00	865.84	8,000.00	865.84
	Wages & Benefits								
9510	Wages	3,359.58	3,217.00	(142.58)	30,990.54	30,562.00	(428.54)	41,824.00	10,833.46
9530	CPP - Employer	162.24	155.00	(7.24)	1,492.68	1,472.00	(20.68)	2,012.00	519.32
9540	EI - Employer	74.32	71.00	(3.32)	685.60	675.00	(10.60)	925.00	239.40
9550	Pension Plan	157.70	174.00	16.30	1,498.15	1,566.00	67.85	2,091.00	592.85
9560	Extended Health Plan	536.07	678.00	141.93	5,706.81	6,102.00	395.19	8,141.00	2,434.19
9570	Worksafe BC	15.12	24.00	8.88	146.60	228.00	81.40	314.00	167.40
9853	Admin. Support Salary & Benefits	269.00	269.00	-	2,556.00	2,556.00	-	3,500.00	944.00
		4,574.03	4,588.00	13.97	43,076.38	43,161.00	84.62	58,807.00	15,730.62
	Total Expenses	11,777.15	4,879.00	(6,898.15)	53,643.57	53,780.00	136.43	70,294.00	16,650.43
	Net Income (surplus/()deficit)	(6,461.48)	312.00	(6,773.48)	4,295.96	939.00	3,356.96	-	(4,295.96)

Mamele'awt Qweesome - 0500 Capital Renewal
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	YTD. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4100	BC Housing (AHMA)	-	-	-	717.61	-	(717.61)	-	(717.61)
		-	-	-	717.61	-	(717.61)	-	(717.61)
	Other Costs								
9070	OTO - St'at'awaya Capital Renewal	-	-	-	6,900.00	-	(6,900.00)	-	(6,900.00)
9080	OTO - Miranda Apt Capital Renewal	-	-	-	-	-	-	-	-
9090	OTO - To'o Capital Renewal	-	-	-	-	-	-	-	-
		-	-	-	6,900.00	-	(6,900.00)	-	(6,900.00)
	Total Expenses	-	-	-	6,900.00	-	(6,900.00)	-	(6,900.00)
	Net Income (surplus/()deficit)	-	-	-	(6,182.39)	-	(6,182.39)	-	6,182.39

Mamele'awt Qweesome - 0600 - Waterstone
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	Yd. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4200	Interest	99.22	-	(99.22)	942.55	-	(942.55)	-	(942.55)
4900	Tenant - Laundry	316.34	662.00	345.66	1,815.07	5,958.00	4,142.93	7,940.00	6,124.93
4910	Tenant - Parking	270.00	400.00	130.00	2,750.00	3,600.00	850.00	4,800.00	2,050.00
4920	Tenant - Storage	600.00	555.00	(45.00)	5,055.00	4,995.00	(60.00)	6,660.00	1,605.00
4970	Tenant - Rent	59,738.00	63,750.00	4,012.00	523,484.00	573,750.00	50,266.00	765,000.00	241,516.00
4975	Tenant - Vacancy Loss	-	(2,000.00)	(2,000.00)	-	(18,000.00)	(18,000.00)	(24,000.00)	(24,000.00)
		61,023.56	63,367.00	2,343.44	534,046.62	570,303.00	36,256.38	760,400.00	226,353.38
	General Administration Costs								
5110	Audit	1,667.00	1,667.00	-	16,528.00	15,003.00	(1,525.00)	20,000.00	3,472.00
5170	Banking Fees	(40.00)	-	40.00	(166.00)	-	166.00	-	166.00
5190	Communication (Phone/Cell/Internet)	125.41	-	(125.41)	2,542.06	-	(2,542.06)	-	(2,542.06)
5500	Office Supplies & Services	-	-	-	242.26	-	(242.26)	-	(242.26)
		1,752.41	1,667.00	(85.41)	19,146.32	15,003.00	(4,143.32)	20,000.00	853.68
	Building/Facility Expense								
6010	Alarm & Security	-	-	-	239.24	-	(239.24)	-	(239.24)
6200	Insurance	4,913.70	4,167.00	(746.70)	49,128.20	37,503.00	(11,625.20)	50,000.00	871.80
6250	Landscaping	-	1,250.00	1,250.00	10,006.64	11,250.00	1,243.36	15,000.00	4,993.36
6600	Mortgage	17,140.32	20,058.00	2,917.68	154,262.88	180,522.00	26,259.12	240,697.00	86,434.12
6700	Property Tax	-	-	-	-	-	-	-	-
6730	Service Contract	1,440.13	3,333.00	1,892.87	14,298.34	29,997.00	15,698.66	40,000.00	25,701.66
6800	Repairs & Maintenance	5,075.42	4,333.00	(742.42)	30,370.71	38,997.00	8,626.29	52,000.00	21,629.29
6850	Replacement Reserve Expense	5,310.00	5,310.00	-	47,790.00	47,790.00	-	63,720.00	15,930.00
6900	Utilities	2,841.18	917.00	(1,924.18)	23,547.87	8,253.00	(15,294.87)	11,000.00	(12,547.87)
6920	Utility - Water & Sewer	-	2,400.00	2,400.00	23,262.74	21,600.00	(1,662.74)	28,800.00	5,537.26
6930	Utilitiy - Garbage & Recycling	-	833.00	833.00	5,911.50	7,497.00	1,585.50	10,000.00	4,088.50
		36,720.75	42,601.00	5,880.25	358,818.12	383,409.00	24,590.88	511,217.00	152,398.88
	Office Equipment Expenses								
7200	Computer & IT Maintenance	-	-	-	270.00	-	(270.00)	-	(270.00)
7900	Software Purchase & Upgrade	-	260.00	260.00	491.78	2,340.00	1,848.22	3,120.00	2,628.22
		-	260.00	260.00	761.78	2,340.00	1,578.22	3,120.00	2,358.22
	Variable Program Expenses								
8450	License, Fees & Memberships	250.00	125.00	(125.00)	250.00	1,125.00	875.00	1,500.00	1,250.00
8805	Training - Staff	-	417.00	417.00	-	3,753.00	3,753.00	5,000.00	5,000.00
8820	Travel - Staff Mileage	-	-	-	2,350.64	-	(2,350.64)	-	(2,350.64)
		250.00	542.00	292.00	2,600.64	4,878.00	2,277.36	6,500.00	3,899.36
	Other Costs								
9200	OTO - Development Expense	-	-	-	32,156.54	-	(32,156.54)	-	(32,156.54)
9250	OTO - Covid 19 Expense	-	-	-	80.53	-	(80.53)	-	(80.53)
		-	-	-	32,237.07	-	(32,237.07)	-	(32,237.07)
	Wages & Benefits								
9510	Wages	4,500.00	1,500.00	(3,000.00)	30,100.00	14,250.00	(15,850.00)	19,500.00	(10,600.00)
9520	Vacation Pay	40.00	60.00	20.00	652.00	570.00	(82.00)	780.00	128.00
9530	CPP - Employer	210.08	65.00	(145.08)	1,420.09	617.00	(803.09)	844.00	(576.09)
9540	EI - Employer	100.44	33.00	(67.44)	680.86	314.00	(366.86)	431.00	(249.86)
9570	Worksafe BC	20.44	11.00	(9.44)	136.93	105.00	(31.93)	143.00	6.07
9852	Maint. & Security Salaries & Benefits	12,254.00	12,254.00	-	116,413.00	116,413.00	-	159,302.00	42,889.00
9853	Admin. Support Salary & Benefits	769.00	769.00	-	7,306.00	7,306.00	-	10,000.00	2,694.00
		17,893.96	14,692.00	(3,201.96)	156,708.88	139,575.00	(17,133.88)	191,000.00	34,291.12
	Total Expenses	56,617.12	59,762.00	3,144.88	570,272.81	545,205.00	(25,067.81)	731,837.00	161,564.19
	Net Income (surplus/()deficit)	4,406.44	3,605.00	801.44	(36,226.19)	25,098.00	(61,324.19)	28,563.00	64,789.19

Mamele'awt Qweesome - 0900 - TO'O
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	Yd. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4110	BC Housing (AHMA)	18,698.00	18,698.00	-	168,282.00	168,282.00	-	224,376.00	56,094.00
4102	Interest	17.93	36.00	18.07	180.50	324.00	143.50	430.00	249.50
4400	Revenue - Other	-	-	-	6,511.78	6,511.78	-	6,511.78	-
4100	Tenant - Rent	10,594.00	10,073.00	(521.00)	90,339.00	90,657.00	318.00	120,876.00	30,537.00
5222	Tenant - Vacancy Loss	-	(223.00)	(223.00)	-	(2,007.00)	(2,007.00)	(2,674.00)	(2,674.00)
		29,309.93	28,584.00	(725.93)	265,313.28	263,767.78	(1,545.50)	349,519.78	84,206.50
	General Administration Costs								
5033	Audit	475.00	475.00	-	5,715.00	4,275.00	(1,440.00)	5,700.00	(15.00)
5004	Banking Fees	10.00	-	(10.00)	159.00	-	(159.00)	-	(159.00)
5002	Communication (Phone/Cell/Internet)	82.94	-	(82.94)	1,004.85	-	(1,004.85)	-	(1,004.85)
5031	Legal Fees	-	-	-	1,381.67	-	(1,381.67)	-	(1,381.67)
		567.94	475.00	(92.94)	8,260.52	4,275.00	(3,985.52)	5,700.00	(2,560.52)
	Building/Facility Expense								
5018	Insurance	1,305.00	896.00	(409.00)	11,300.25	8,064.00	(3,236.25)	10,752.00	(548.25)
5012	Mortgage	16,843.61	16,844.00	0.39	151,592.49	151,596.00	3.51	202,123.00	50,530.51
5201	Property Tax	-	538.00	538.00	4,181.65	4,842.00	660.35	6,461.00	2,279.35
5224	Service Contract	2,577.73	1,250.00	(1,327.73)	22,106.48	11,250.00	(10,856.48)	15,000.00	(7,106.48)
5020	Replacement Reserve Expense	1,614.00	1,614.00	-	14,526.00	14,526.00	-	19,373.00	4,847.00
5015	Utilities	2,364.62	2,511.00	146.38	7,684.81	22,599.00	14,914.19	30,134.00	22,449.19
5217	Utility - Water & Sewer	1,822.81	700.00	(1,122.81)	6,645.66	6,300.00	(345.66)	8,395.00	1,749.34
5013	Utilitiy - Garbage & Recycling	-	144.00	144.00	2,659.54	1,296.00	(1,363.54)	1,723.00	(936.54)
		26,527.77	24,497.00	(2,030.77)	220,696.88	220,473.00	(223.88)	293,961.00	73,264.12
	Variable Program Expenses								
5026	License, Fees & Memberships	-	50.00	50.00	40.00	450.00	410.00	600.00	560.00
		-	50.00	50.00	40.00	450.00	410.00	600.00	560.00
	Other Costs								
5202	OTO - Expense	-	-	-	6,511.78	6,511.78	-	6,511.78	-
		-	-	-	6,511.78	6,511.78	-	6,511.78	-
	Wages & Benefits								
5022	Maint. & Security Salaries & Benefits	1,804.00	1,804.00	-	17,138.00	17,138.00	-	23,455.00	6,317.00
5021	Admin. Support Salary & Benefits	1,893.00	1,893.00	-	17,983.00	17,983.00	-	24,604.00	6,621.00
		3,697.00	3,697.00	-	35,121.00	35,121.00	-	48,059.00	12,938.00
	Total Expenses	30,792.71	28,719.00	(2,073.71)	270,630.18	266,830.78	(3,799.40)	354,831.78	84,201.60
	Net Income (surplus/()deficit)	(1,482.78)	(135.00)	(1,347.78)	(5,316.90)	(3,063.00)	(2,253.90)	(5,312.00)	4.90

Mamele'awt Qweesome - 0910 - Yalestone
Income & Expense
For the 9 Months ended December 31, 2020

		Current Month	Current Month Budget	Variance	Yd. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4100	BC Housing (AHMA)	5,945.22	-	(5,945.22)	1,522,384.64	-	(1,522,384.64)	-	(1,522,384.64)
4110	Donations	3,000.00	-	(3,000.00)	3,000.00	-	(3,000.00)	-	(3,000.00)
4200	Interest	143.77	-	(143.77)	1,356.20	-	(1,356.20)	-	(1,356.20)
4910	Tenant - Parking	540.00	-	(540.00)	1,350.00	-	(1,350.00)	-	(1,350.00)
4970	Tenant - Rent	29,787.00	-	(29,787.00)	94,822.00	-	(94,822.00)	-	(94,822.00)
		39,415.99	-	(39,415.99)	1,622,912.84	-	(1,622,912.84)	-	(1,622,912.84)
	General Administration Costs								
5110	Audit	541.66	-	(541.66)	4,874.94	-	(4,874.94)	-	(4,874.94)
5170	Banking Fees	-	-	-	45.38	-	(45.38)	-	(45.38)
5190	Communication (Phone/Cell/Internet)	90.95	-	(90.95)	1,061.90	-	(1,061.90)	-	(1,061.90)
5465	Legal Fees	1,800.00	-	(1,800.00)	1,800.00	-	(1,800.00)	-	(1,800.00)
5500	Office Supplies & Services	-	-	-	195.79	-	(195.79)	-	(195.79)
		2,432.61	-	(2,432.61)	7,978.01	-	(7,978.01)	-	(7,978.01)
	Building/Facility Expense								
6200	Insurance	5,841.04	-	(5,841.04)	35,046.24	-	(35,046.24)	-	(35,046.24)
6250	Landscaping	689.13	-	(689.13)	5,468.93	-	(5,468.93)	-	(5,468.93)
6730	Service Contract	285.00	-	(285.00)	285.00	-	(285.00)	-	(285.00)
6800	Repairs & Maintenance	2,515.12	-	(2,515.12)	28,164.68	-	(28,164.68)	-	(28,164.68)
6850	Replacement Reserve Expense	-	-	-	-	-	-	-	-
6900	Utilities	601.25	-	(601.25)	12,529.44	-	(12,529.44)	-	(12,529.44)
6920	Utility - Water & Sewer	-	-	-	9,069.62	-	(9,069.62)	-	(9,069.62)
6930	Utilitiy - Garbage & Recycling	-	-	-	3,329.79	-	(3,329.79)	-	(3,329.79)
		9,931.54	-	(9,931.54)	93,893.70	-	(93,893.70)	-	(93,893.70)
	Office Equipment Expenses								
7700	Equipment/Furniture Purchase	-	-	-	(5,762.51)	-	5,762.51	-	5,762.51
		-	-	-	(5,762.51)	-	5,762.51	-	5,762.51
	Variable Program Expenses								
8810	Travel - Mileage (Maintenace)	-	-	-	247.50	-	(247.50)	-	(247.50)
8820	Travel - Staff Mileage	-	-	-	141.90	-	(141.90)	-	(141.90)
		-	-	-	389.40	-	(389.40)	-	(389.40)
	Other Costs								
9060	OTO - Expense	4,000.00	-	(4,000.00)	4,000.00	-	(4,000.00)	-	(4,000.00)
9200	OTO - Development Expense	4,555.91	-	(4,555.91)	1,496,677.22	-	(1,496,677.22)	-	(1,496,677.22)
9300	OTO - Extraordinary Expense (BLDG)	-	-	-	50,000.00	-	(50,000.00)	-	(50,000.00)
		8,555.91	-	(8,555.91)	1,550,677.22	-	(1,550,677.22)	-	(1,550,677.22)
	Wages & Benefits								
9852	Maint. & Security Salaries & Benefits	-	-	-	-	-	-	-	-
9853	Admin. Support Salary & Benefits	-	7,064.00	7,064.00	31,788.27	67,108.00	35,319.73	91,833.00	60,044.73
9854	Tenant Relations Salary & Benefits	-	-	-	-	-	-	-	-
		-	7,064.00	7,064.00	31,788.27	67,108.00	35,319.73	91,833.00	60,044.73
	Total Expenses	20,920.06	7,064.00	(13,856.06)	1,678,964.09	67,108.00	(1,611,856.09)	91,833.00	(1,587,131.09)
	Net Income (surplus/()deficit)	18,495.93	(7,064.00)	25,559.93	(56,051.25)	(67,108.00)	11,056.75	(91,833.00)	(35,781.75)

Mamele'awt Qweesome - 0950 - RNH
Income & Expense
For the 9 Months ended December 31, 2020

Company Account		Current Month	Current Month Budget	Variance	Yd. Actual	YTD Budget	Variance	Total Budget	Remaining Budget
	Revenue	-	-	-	-	-	-	-	-
4450	BC Housing (AHMA)	-	-	-	7,564,999.59	-	(7,564,999.59)	-	(7,564,999.59)
4500	Interest	1,192.48	-	(1,192.48)	2,843.95	-	(2,843.95)	-	(2,843.95)
4700	Revenue - Organization Fees	-	-	-	79,338.85	-	(79,338.85)	-	(79,338.85)
4100	Tenant - Rent	975.00	-	(975.00)	6,175.00	-	(6,175.00)	-	(6,175.00)
		2,167.48	-	(2,167.48)	7,653,357.39	-	(7,653,357.39)	-	(7,653,357.39)
	Service Delivery								
5020	Administation Overhead	1,596.48	-	(1,596.48)	21,496.48	-	(21,496.48)	-	(21,496.48)
		1,596.48	-	(1,596.48)	21,496.48	-	(21,496.48)	-	(21,496.48)
	General Administration Costs								
5061	Audit	-	-	-	-	-	-	-	-
5030	Banking Fees	-	-	-	14.56	-	(14.56)	-	(14.56)
		-	-	-	14.56	-	(14.56)	-	(14.56)
	Building/Facility Expense								
5220	Insurance	-	-	-	1,348.50	-	(1,348.50)	-	(1,348.50)
5210	Property Tax	-	-	-	2,547.32	-	(2,547.32)	-	(2,547.32)
5600	Repairs & Maintenance	-	-	-	-	-	-	-	-
5050	Utilities	-	-	-	371.04	-	(371.04)	-	(371.04)
		-	-	-	4,266.86	-	(4,266.86)	-	(4,266.86)
	Other Costs								
5045	OTO - Development Expense	-	-	-	7,562,443.72	-	(7,562,443.72)	-	(7,562,443.72)
5048	OTO - RNH Development Expenses	-	-	-	13,350.59	-	(13,350.59)	-	(13,350.59)
		-	-	-	7,575,794.31	-	(7,575,794.31)	-	(7,575,794.31)
	Total Expenses	1,596.48	-	(1,596.48)	7,601,572.21	-	(7,601,572.21)	-	(7,601,572.21)
	Net Income (surplus/()deficit)	571.00	-	571.00	51,785.18	-	51,785.18	-	(51,785.18)